



**Brian P. Kemp, Governor**

**Frank W. Berry, Commissioner**

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**TO:** Representative Brett Harrell, Chairman of the House Committee on Ways and Means  
Senator Ben Watson, Chairman of the Senate Health and Human Services Committee

**FROM:** Lisa A. Walker, Chief Financial Officer  
Georgia Department of Community Health

**DATE:** April 8, 2019

**SUBJECT:** Rural Hospital Tax Credit Program CY 2018 Donation and Expenditure Report

The enclosed report has been compiled pursuant to O.C.G.A. § 31-8-9.1, which requires the Georgia Department of Community Health to report on all donations received by eligible hospitals under the Rural Hospital Tax Credit Program and the manner or purpose in which the donations were expended.

In CY 2018, eligible hospitals reported that they received a total of \$59,506,273.17 in donations in CY 2018 and expended \$50,777,419.67 of those donations. Hospitals used the donations in many different ways, including upgrading outdated equipment, offsetting indigent care expenses, and paying salaries.

Found within the attached report are the following:

- A listing of hospitals eligible for the program in CY 2018,
- A statewide summary of all reported donations and expenditures, and
- The hospitals' submitted donation and expenditure reports, arranged in alphabetical order.

In the event of any questions, please contact Patsy Whaley at (229)401-3081 or [pwhaley@dch.ga.gov](mailto:pwhaley@dch.ga.gov).



**GEORGIA DEPARTMENT  
OF COMMUNITY HEALTH**

# **Rural Hospital Tax Credit Program CY 2018 Donation and Expenditure Report**

Prepared by: Georgia Department of Community Health  
Date: April 8, 2019



**Hospitals Eligible for the CY 2018 Rural Hospital Tax Credit Program**

County	Facility Name	County	Facility Name
Appling	Appling Hospital	Peach	Medical Center of Peach County, Navicent Health
Bacon	Bacon County Hospital	Decatur	Memorial Hospital of Bainbridge
Bleckley	Bleckley Memorial Hospital	Miller	Miller County Hospital
Brooks	Brooks County Hospital	Mitchell	Mitchell County Hospital
Burke	Burke Medical Center	Monroe	Monroe County Hospital
Candler	Candler County Hospital	Morgan	Morgan Memorial Hospital
Towns	Chatuge Regional Hospital	Murray	Murray Medical Center
Clinch	Clinch Memorial Hospital	Baldwin	Navicent Health Baldwin
Coffee	Coffee Regional Medical Center	Sumter	Phoebe Sumter Medical Center
Colquitt	Colquitt Regional Medical Center	Worth	Phoebe Worth Medical Center
Cook	Cook Medical Center - A Campus of Tift Regional Medical Center	Pickens	Piedmont Mountainside Hospital
Crisp	Crisp Regional Hospital	Polk	Polk Medical Center
Dodge	Dodge County Hospital	Putnam	Putnam General Hospital
Seminole	Donalsonville Hospital, Inc.	Berrien	South Georgia Medical Center - Berrien Campus
Ben Hill	Dorminy Medical Center	Lanier	South Georgia Medical Center - Lanier Campus
Effingham	Effingham Health System	Camden	Southeast Georgia Health System - Camden Campus
Elbert	Elbert Memorial Hospital	Randolph	Southwest Georgia Regional Medical Center
Emanuel	Emanuel Medical Center	Greene	St. Mary's Good Samaritan Hospital
Evans	Evans Memorial Hospital	Franklin	St. Mary's Sacred Heart Hospital
Grady	Grady General Hospital	Stephens	Stephens County Hospital
Habersham	Habersham County Medical Center	Pulaski	Taylor Regional Hospital
Haralson	Higgins General Hospital	Tift	Tift Regional Medical Center
Irwin	Irwin County Hospital	Union	Union General Hospital
Jasper	Jasper Memorial Hospital	McDuffie	University Hospital McDuffie
Jeff Davis	Jeff Davis Hospital	Upton	Upton Regional Medical Center
Jefferson	Jefferson Hospital	Washington	Washington County Regional Medical Center
Thomas	John D. Archbold Memorial Hospital	Wayne	Wayne Memorial Hospital
Liberty	Liberty Regional Medical Center	Butts	WellStar Sylvan Grove Hospital
Toombs	Meadows Regional Medical Center	Wilkes	Wills Memorial Hospital

**2018 Rural Hospital Tax Credit Donation and Expenditure Report Statewide Summary**

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$59,506,273.17</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$3,424,930.63</u>
(c) Total Funds Available in 2018.....	<u>\$62,931,203.80</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$1,875,118.66</u>
(b) Regular Operating Expenses.....	<u>\$16,518,083.84</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$3,136,547.58</u>
(d) Motor Vehicle Purchases.....	<u>\$30,096.95</u>
(e) Equipment Purchases.....	<u>\$5,439,479.95</u>
(f) Capital Expenditures.....	<u>\$10,948,094.20</u>
(g) Contracts (Other than Row (h)).....	<u>\$3,032,762.86</u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$1,720,793.85</u>
(i) Other.....	<u>\$8,076,441.78</u>
(j) Total Expenditures in 2018.....	<u>\$50,777,419.67</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>2.89%</u>
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Unspent Donated Funds.....	<u>\$12,153,784.13</u>
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**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Appling Health Care System Date: 1/30/2019

Rural Hospital Tax Credit Donations

(a) Total Donations in 2018.....	\$631,610.31
(b) Total Unspent Donations from Prior Years.....	\$44,141.41
(c) Total Funds Available in 2018.....	\$675,751.72

Rural Hospital Tax Credit Expenditures

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	\$260,633.80
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h))..... payments made to a third party to solicit, Administer, or Manage Rural Hospital Tax	_____
(h) Credit Donations.....	\$18,947.31
(i) Other.....	_____
(j) Total Expenditures in 2018.....	\$279,581.11

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

We purchased Central Monitoring Stations for our Patient Care Departments.

Unspent Donated Funds..... \$396,170.61

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We will complete the Central Monitoring System, acquire Trilogy/Ventilators & c-pap Machines, a Reverse Osmosis Machine, IV Pumps and several IT upgrades.

2018 Rural Hospital Tax Credit Donation and Expenditure Report

Hospital: Bacon County Hospital Date: 1/31/2019

Rural Hospital Tax Credit Donations

(a) Total Donations in 2018.....	\$660,417.03
(b) Total Unspent Donations from Prior Years.....	_____
(c) Total Funds Available in 2018.....	\$660,417.03

Rural Hospital Tax Credit Expenditures

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	\$640,604.52
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$19,812.51
(i) Other.....	_____
(j) Total Expenditures in 2018.....	\$660,417.03

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The contributions received were used to update the hospitals second radiology rooms to be fully digital and in compliance with CMS requirements. It was also used for a system upgrade to the hospitals software system, Meditech.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Bleckley Memorial Hospital

**Date:** 1/23/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$558,783.37</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$558,783.37</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$44,264.04</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$182,693.86</u>
(f) Capital Expenditures.....	<u>\$141,662.00</u>
(g) Contracts (Other than Row (h)).....	<u>\$0.00</u>
Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax	
(h) Credit Donations.....	<u>\$16,763.49</u>
..	
(i) Other.....	<u>\$63,158.37</u>
(j) Total Expenditures in 2018.....	<u>\$448,541.76</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit Donations..... 3.00%

The 2018 tax credit donations were used to continue the efforts initiated with the 2017 donations. At the end of 2017, new digital Radiology equipment was ordered that required a 40% deposit with the remaining balance due in 2018. Also in 2018, new chillers, water valves and heat pumps were installed. New doors and security access was installed to limit access point to employees . To improve patient care, two stretchers and a med. storage cart was purchased as well as a Scifit StepOne bicycle for Physical Therapy. Exterior painting was completed to improve the exterior of the hospital and Laboratory renovations were performed to modernize the Lab area.

Unspent Donated Funds..... \$110,241.61

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years.  
(Attach additional pages as necessary)

The unspent funds will be used for the Kitchen / Dietary area and to replace more air conditioner units. Funds will also be used to perform more upgrades in other patient care areas such as the Emergency Room, Pharmacy and nurse's station.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Brooks County Hospital Date: 1/10/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$498,549.04</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$498,549.04</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$14,956.47</u>
(i) Other.....	<u>\$483,592.57</u>
(j) Total Expenditures in 2018.....	<u>\$498,549.04</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Consistent with the 5 Year Plan submitted in 2018, the Hospital used the contributions received under the Rural Hospital Tax Credit Program to offset the tremendous burden (over \$4 million) of uncompensated care.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Burke County Hospital Authority Date: 1/24/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$714,311.87
(b) Total Unspent Donations from Prior Years.....	\$0.00
(c) Total Funds Available in 2018.....	\$714,311.87

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$105,209.23
(b) Regular Operating Expenses.....	\$549,046.32
(c) Payments to Reduce Long-Term Debt.....	
(d) Motor Vehicle Purchases.....	
(e) Equipment Purchases.....	
(f) Capital Expenditures.....	
(g) Contracts (Other than Row (h)).....	\$38,626.96
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$21,429.36
(i) Other.....	
(j) Total Expenditures in 2018.....	\$714,311.87

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Burke County is designated by federal and State agencies as both Medically Underserved Area (MUA) and a Health Professional Shortage Area (HPSA) for primary care providers. Further, the residents of Burke County have a higher than state average of obesity, diabetes, and hypertension. Kidney and asthmatic related issues are high as well. Funds received assisted in the recruitment of a primary care physician and a nurse practitioner to address health concerns and access to care. Excess funds were used to offset uncompensated care expenses. Recruitment efforts continue for primary care physicians to address access to care issues that remain in Burke County.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A - hospital spent all funds received

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** CANDLER COUNTY HOSPITAL

**Date:** 1/11/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,261,378.36</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$238.27</u>
(c) Total Funds Available in 2018.....	<u>\$1,261,616.63</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$40,446.00</u>
(b) Regular Operating Expenses.....	<u>\$662,631.56</u>
(c) Payments to Reduce Long-Term Debt.....	
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	
(f) Capital Expenditures.....	<u>\$23,915.00</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$37,841.34</u>
(i) Other.....	
(j) Total Expenditures in 2018.....	<u>\$764,833.90</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Efforts for recruitment of a primary care physician still in process. Adjustment of nursing salaries has resulted in workforce stability and enabled our hospital to retain excellent nurses and recruit additional nurses to our staff. Renovation of our patient care areas is in process with plans completed and work beginning soon. Plant improvements are in process with upgrades to our storage area with additional sprinklers installed. Plans to expand the surgical area and add an additional operating room are in process with assessment of equipment needs being completed. Addition of a Nuclear Medicine program being explored and more funding will be needed.

Unspent Donated Funds..... \$496,782.73

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Funds placed in reserves will ensure the long term viability of Candler County Hospital. Physician recruitment efforts have been expanded. Plans for expansion of our surgical capabilities and other growth in needed areas is being analyzed.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Chatuge Regional Hospital **Date:** 01/31/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,201,222.25</u>
(b) Total Unspent Donations from Prior Years.....	_____
(c) Total Funds Available in 2018.....	<u>\$1,201,222.25</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	<u>\$1,165,185.58</u>
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$36,036.67</u>
(i) Other.....	_____
(j) Total Expenditures in 2018.....	<u>\$1,201,222.25</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>3.00%</u>
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Purchase of Medical Office Building-\$462,981,Networking Fees-\$23,514,Lobby Furniture-\$11,488,Parking Lot Paving-\$47,985,Accounting Software-\$91,594,Hvac System-\$30,250,X-Ray Plates-\$49,900,Ford XL Wagon-\$44,519,Fire Alarm in Medical Office Building-\$8,693,C-Arm \$86,995,Rehab Equipment-\$23,463,CRH Networking-\$68,487 and Cerner Operating System Software.

Unspent Donated Funds.....	<u>\$0.00</u>
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If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Clinch Memorial Hospital

**Date:** 1/31/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$507,391.14
(b) Total Unspent Donations from Prior Years.....	\$57,238.69
(c) Total Funds Available in 2018.....	\$564,629.83

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$30,285.95
(b) Regular Operating Expenses.....	\$95,453.00
(c) Payments to Reduce Long-Term Debt.....	\$0.00
(d) Motor Vehicle Purchases.....	\$0.00
(e) Equipment Purchases.....	\$423,669.15
(f) Capital Expenditures.....	\$0.00
(g) Contracts (Other than Row (h)).....	\$0.00
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$15,221.73
(i) Other.....	\$0.00
(j) Total Expenditures in 2018.....	\$564,629.83

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	3.00%
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Please See Attached

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The donations received in 2018 from the Rural Hospital Tax Credit were a blessing for Clinch Memorial and enabled us to do many things that we would never have been able to do otherwise.

Since the majority of the 2017 donations were pledged late in the year, most of the funds were received by the hospital in early 2018. We used those unspent donations from 2017 to pay the remaining installments on the cloud based hosting implementation and Meaningful Use 3 software we contracted for late last year.

In 2018, CMH partnered with Miller County Hospital and initiated a swingbed program for ventilator patients at our facility. The initial investment was expensive. Without funding from the rural hospital tax credit, we would have been unable to afford this service line. CMH used almost 80% of its tax revenue on this project. Some of the expenditures included equipping the patient rooms with a new nurse call system, purchasing ventilators, purchasing an Omnicell medication dispenser, expanding our staff, training employees, and purchasing supplies. Our first patients arrived in September, and so far, this venture has been rewarding for both Clinch Memorial Hospital and our vent patients and their families.

On our wish list for many years has been a Lifepak 15 monitor for our EMS. Since we are a critical access hospital and are miles away from larger facilities, this equipment is essential for communicating with those larger facilities, resulting in better outcomes for our critical patients. Through the tax credit program, we have been able to purchase not one, but two Lifepaks for our ambulance service. In addition, we have replaced two old, manually operated stretchers with new hydraulic, battery-powered stretchers. This investment provides a safer transport for our patients as well as our EMS crews.

Operationally, tax credit donations allowed Clinch Memorial to make much needed repairs. A major one on our list was replacing two hot water heaters that have been inoperable for some time. We simply didn't have the funding to make this much needed repair before.

Clinch Memorial has been searching for a physician for years. It is so hard to recruit a physician to practice in a rural community, and the lack of money made hiring a recruiter impossible. With revenue from the tax credit program, we were successful in hiring the right recruiting firm and fortunately, we have contracted with a physician who will be coming to Homerville later this year to start a practice.

Financial instability and lack of funding remain the most challenging obstacles that rural hospitals in Georgia face. The Rural Hospital Tax Credit has been a game changer for Georgia hospitals and for Clinch Memorial Hospital especially. It has enabled us to make upgrades and repairs, increase service lines, and hire a physician. It has been the answer to many prayers and hopefully will pave the way for great things in our future.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Coffee Regional Medical Center **Date:** January 30, 2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$	1,979,910
(b) Total Unspent Donations from Prior Years.....	\$	-
(c) Total Funds Available in 2018.....	\$	1,979,910

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$	40,000
(b) Regular Operating Expenses.....	\$	1,360,916
(c) Payments to Reduce Long-Term Debt.....	\$	-
(d) Motor Vehicle Purchases.....	\$	-
(e) Equipment Purchases.....	\$	110,969
(f) Capital Expenditures.....	\$	53,984
(g) Contracts (Other than Row (h)).....	\$	-
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$	52,203
(i) Other (Cardiology)	\$	68,506
(j) Total Expenditures in 2018.....	\$	1,686,578

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 2.64%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

In our five year plan we discussed spending these donations on needed services including cardiology, oncology, orthopedics, and women's services and we have done so. We have used these dollars for operating expenses necessary for the recruitment and employment of physicians needed in our community and on capital equipment to support patient care provided by these practitioners. Future receipts will continue to be focused on meeting the healthcare needs of our community and operating as a sole community provider hospital in a county will a high percentage of uninsured and self-pay patients.

Unspent Donated Funds..... \$ 293,332

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Unspent funds will be used to provide needed services to our community and to fund the acquisition of new management reporting and cost accounting software which will be used to monitor our financial performance with regard to those service lines as well as other important hospital financial operations.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Colquitt Regional Medical Center

Date: 1/31/2019

Rural Hospital Tax Credit Donations

(a) Total Donations in 2018.....	<u>\$2,319,139.00</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$2,319,139.00</u>

Rural Hospital Tax Credit Expenditures

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	<u>\$1,687,174.00</u>
(g) Contracts (Other than Row (h)).....	_____
Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax	
(h) Credit Donations.....	<u>\$69,574.02</u>
...	
(i) Other.....	<u>\$547,090.98</u>
(j) Total Expenditures in 2018.....	<u>\$2,303,839.00</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

*In late 2016, we began construction on expanding and renovating an existing area of the hospital for a medical oncology center. Contributions received allowed us to be able to complete this \$3 million project without increasing our debt. In addition, we spent over \$500,000 from contributions on uncompensated care directly related to providing oncology treatments in 2018.*

Unspent Donated Funds..... \$15,300.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

*\$15,300 of contributions were deposited following 12.31.2018. These donated funds will be spent in 2019 on capital expenditures.*

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: COOK MEDICAL CENTER Date: \_\_\_\_\_

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$746,452.14</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$53,888.35</u>
(c) Total Funds Available in 2018.....	<u>\$800,340.49</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	<u>\$777,946.93</u>
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$22,393.56</u>
(i) Other.....	_____
(j) Total Expenditures in 2018.....	<u>\$800,340.49</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Offset of Indigent Care expenditures.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Crisp Regional Hospital **Date:** 1/22/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$1,181,560.70
(b) Total Unspent Donations from Prior Years.....	\$0.00
(c) Total Funds Available in 2018.....	\$1,181,560.70

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	\$1,146,113.89
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$35,446.81
(i) Other.....	_____
(j) Total Expenditures in 2018.....	\$1,181,560.70

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	3.00%
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

We have many capital expenditure requests that are imperative to our financial viability because they will allow us to not only expand our services, but will create other avenues for financial stability. Medical Imaging Upgrades-3D Mammography. This includes installation, minor renovations, additional storage space for images. Also, a nuclear Medicine SPECT Camera with CT/870 CZT-1. The items mentioned above will help us to continue providing quality healthcare to our community as well as implement more specialized healthcare services for those in our area who so desperately need them, despite lower reimbursement.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)





**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Dorminy Medical Center

Date: 1/23/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$992,169.69</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$618,673.09</u>
(c) Total Funds Available in 2018.....	<u>\$1,610,842.78</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	<u>\$491,127.99</u>
(c) Payments to Reduce Long-Term Debt.....	
(d) Motor Vehicle Purchases.....	
(e) Equipment Purchases.....	<u>\$207,487.10</u>
(f) Capital Expenditures.....	<u>\$25,418.44</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$29,765.09</u>
(i) Other...Physician Recruitment.....	<u>\$500,000.00</u>
(j) Total Expenditures in 2018.....	<u>\$1,253,798.62</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The equipment that was purchased with the Rural Tax Credit Money was Sleep Study equipment, PFT Machine, 2 Portable xray machines, Lab Machine, OR Printer, Monitor and a Procedure Light. Physician Recruitment was a success this past year by adding on 3 additional physician offices with 3 additional Nurse Practitioners. The capital expenditures included updating an existing office building with new awnings and a new facade to replace the broken one and our old Hospice House was updated to be the House on Main to house Students that are training within our Hospital through AHEC. We did utilized 30% of the donations for Normal Operating Expenses.

Unspent Donated Funds..... \$357,044.16

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We have ordered Central Monitoring Equipment to replace our current system that is at it's end of Life. The equipment has been ordered, but it has not been installed at this time and no money has been paid out as of 12/31/2018. Another item that has been ordered but was not completed by the end of 2018 was an update in our OB Department with Centricity Perinatal IT Software. The amount that is still owed on this project is \$42,044.16

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Effingham Health System

**Date:** 1/4/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$677,924.89</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$677,924.89</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	<u>\$46,516.09</u>
(f) Capital Expenditures.....	<u>\$611,071.06</u>
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$20,337.74</u>
(i) Other.....	_____
(j) Total Expenditures in 2018.....	<u>\$677,924.89</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>3.00%</u>
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Effingham Health System (EHS) used the funds raised through the Rural Hospital Tax Credit program to renovate the Medical Surgical patient rooms which included new flooring, restrooms, air conditioning units, windows, and telemetry monitors. The funds were also used to make additional improvements in the Cancer Care Center located on the EHS campus. The funding allowed us renovate space in the area and also add additional treatment chairs and pumps to better serve our patients.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Elbert Memorial Hospital Date: 1/31/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,047,263.18</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$114,208.49</u>
(c) Total Funds Available in 2018.....	<u>\$1,161,471.67</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$723,959.98</u>
(b) Regular Operating Expenses.....	<u>\$149,236.62</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$91,152.89</u>
(d) Motor Vehicle Purchases.....	
(e) Equipment Purchases.....	<u>\$77,851.44</u>
(f) Capital Expenditures.....	<u>\$25,242.55</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$31,084.56</u>
(i) Other.....Refund of donation	<u>\$10,777.67</u>
(j) Total Expenditures in 2018.....	<u>\$1,109,305.71</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 2.97%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Our 2018 expenditures were right in line with our 5-year plan. Elbert Memorial Hospital has a focus on enhancing our outpatient services. The 2018 funds were used to pay down debts, purchase new equipment and help cover our operational costs. Our community continues to struggle with high amounts of uncompensated care which reduces our hospital's ability to finance operations and planned enhancements and growth. The tax credit money was a blessing that not only kept Elbert Memorial Hospital open, it also allowed us an opportunity to start much needed renovatons and the addition of new services and physicians to this community.

Unspent Donated Funds..... \$52,165.96

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The unspent donated funds will continue to be used for the purchase or lease of state-of-the art Hospital equipment, for improving patient access in the Emergency Room, and to expand outpatient healthcare services in the community.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Emanuel Medical Center **Date:** 1/31/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$929,941.36</u>	
(b) Total Unspent Donations from Prior Years.....	<u>\$109,892.74</u>	
(c) Total Funds Available in 2018.....	<u>\$1,039,834.10</u>	

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$42,011.00</u>	
(b) Regular Operating Expenses.....	<u>\$0.00</u>	
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>	
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>	
(e) Equipment Purchases.....	<u>\$224,659.00</u>	
(f) Capital Expenditures.....		
(g) Contracts (Other than Row (h)).....		
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$27,898.23</u>	
(i) Other.....	<u>\$225,510.78</u>	Reserves
(j) Total Expenditures in 2018.....	<u>\$520,079.01</u>	

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Emanuel Medical Center utilized donations through the Georgia Rural Hospital Tax Credit Program to continue funding much needed improvements to equipment. Every department within in the hospital has received upgrades as a result of this program. Donations have also allowed us to enter into Capital Leases for larger equipment due for upgrades, including replacing a 17 year old Nuclear Medicine Machine with a brand new unit. Emanuel Medical Center has been able to decrease our overall accounts payable balances by more than \$500k average in addition to servicing indigent patients in our community.

Unspent Donated Funds..... \$519,755.09

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Emanuel Medical Center intends to continue working on capital equipment requests since we have been unable to fund many for several years beyond initial requests. It is also our desire to improve operational metrics by increasing cash reserves and lowering overall debt committments through donations received from our supporters.



**Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)**

The hospital purchased \$300,000 in radiology equipment to meet Federal requirements. The equipment is now completely digital. This digital x-ray equipment provides better quality images which aid in the diagnosis and treatment of patients.

An air conditioning unit in the laboratory failed thus causing machines to malfunction. In order to continue to offer these services and maintain the integrity of the machines, a new air conditioning unit was purchased. There were also additional upgrades to the aging building. These upgrades help to maintain the quality of the facility and attract patients. These capital purchases and upgrades were \$40,000.

In order to retain staff and remain competitive, \$150,000 of the tax credit donations was used to provide merit increases. Hospital personnel had not received merit increases in over 5 years. The increases not only helped EMH remain competitive, it improved employee morale, thus increasing staff retention.

To maintain financial stability, the remaining \$362,096 was used to pay off existing accounts payable. This benefits the hospital by reducing existing debt thus allowing the ability to purchase equipment to provide additional services that will bring revenue to the hospital.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Grady General Hospital Date: 1/10/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$1,541,351.91
(b) Total Unspent Donations from Prior Years.....	\$0.00
(c) Total Funds Available in 2018.....	\$1,541,351.91

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$46,240.54
(i) Other.....	\$1,495,111.37
(j) Total Expenditures in 2018.....	\$1,541,351.91

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Consistent with the 5 Year Plan submitted in 2018, the Hospital used the contributions received under the Rural Hospital Tax Credit Program to offset the tremendous burden (over \$10 million) of uncompensated care.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A



**Narrative:**

Habersham Medical Center first became eligible for the Rural Tax Credit program for the 2018 Tax Credit year. When the original 5-year plan was submitted, HMC had just ended a lengthy Letter of Intent with Northeast Georgia Health System and was in the midst of a CEO change. At that time, the direction of the organization was not clear as new leaders have new vision. It is safe to say that the new leadership had a complete change in direction.

The outgoing administration at HMC was in a cost containment mode and did not focus on growth or capital expenditure directed at updated the ever-aging facility. Habersham Medical Center had spun off all but one of its physicians. This put HMC in a precarious situation by not having any providers to take care of patients in Habersham County. Goal number one was to grow the hospital owned physician practices. Of the money donated in 2018, \$75,000 was allocated to help offset the cost associated with recruiting physicians. To date, two orthopedic surgeons and one internal medicine physician have been signed to Habersham Medical Group. Habersham Medical Center plans to continue to grow their physician practices over the next 5 years.

The new administration also understood the advantage of making capital expenditures to update the facility and its technology. One of the first items purchased was Medisolv, a business intelligence system. This had greatly aided many departments at HMC abstract data from the cumbersome Meditech system. Also, HMC invested in a roofing project for the older parts of its buildings. HMC has been plagued by leaks in both patient-care areas and areas not designated for care. In the past, HMC had just put bandages on the problem, however, the decision was made to finally fix the issue. The end result is a new roof which will help sustain the integrity of the building for many years to come. Habersham Medical Center also realized that there were many security issues with the facility in its current state. Patients and visitors were found wandering around in areas that should have been secure. Administration understood the importance of protecting its employees and invested in a security upgrade, adding new doors and badge readers to multiple areas of the hospital.

Finally, HMC ended its FY2018 with a \$5 million loss. It is extremely difficult for a rural healthcare facility to overcome those losses without financial assistance. The rest of the funds, \$360,003, were spent on regular operating expenses. It is important to understand that HMC is in the middle of a turnaround. This turnaround transcends the normal thoughts of a turnaround in that it focusses on more than just improved financials. The Leadership Team at HMC understand the need to transform the traditional rural hospital model to adapt to an ever-changing healthcare industry. HMC is making investments on new service lines that will help aide in this change. They will also bring new business to HMC which should help the hospital regain its financial stability.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Higgins General Hospital **Date:** 1/24/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,789,595.33</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$1,789,595.33</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$89,479.00</u>
(b) Regular Operating Expenses.....	<u>\$0.00</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$122,961.00</u>
(f) Capital Expenditures.....	<u>\$411,283.00</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$53,687.86</u>
(i) Other.....	<u>\$1,112,184.47</u>
(j) Total Expenditures in 2018.....	<u>\$1,789,595.33</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Higgins General Hospital is an older facility that needed updating. The windows in patient rooms were in need of repair and were replaced. In addition, the nursing unit and patient rooms were updated along with public restrooms and the Emergency Department and main lobby. A clean and updated facility creates the impression of quality to the patients and increased the overall quality of the patient experience while they are in the facility. Patient satisfaction scores have been positive. Having faced pressure of increasing market pay for clinical areas, it was necessary to increase nursing and other clinical salaries to remain competitive and prevent turnover. See additional narrative.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Higgins General Hospital is located in Haralson County which has a high percentage of the population living under the federal poverty levels which creates a self pay payer mix of over 15% and increased indigent care expenses. Having the RHO funds to cover part of these indigent care costs and facility improvements allows funds that would have been needed to be used to provide high quality physician care in the emergency department and for inpatient hospitalist care. Also, ED volumes at Higgins are not sufficient to allow for the physician's billings to cover their costs so Higgins is paying a supplement to the group.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: IRWIN COUNTY HOSPITAL Date: 1/31/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$982,957.02</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$311,634.52</u>
(c) Total Funds Available in 2018.....	<u>\$1,294,591.54</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	<u>\$1,034,483.26</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$144,626.24</u>
(f) Capital Expenditures.....	<u>\$18,081.71</u>
(g) Contracts (Other than Row (h)).....	<u>\$0.00</u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$29,488.70</u>
(i) Other.....	<u>\$0.00</u>
(j) Total Expenditures in 2018.....	<u>\$1,226,679.91</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>3.00%</u>
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Rural Tax Credit Money was used by Irwin County Hospital to purchase a new anesthesia machine, a new chiller, and a new nurse call system. This money was also used to make needed renovations to prepare two of our clinics for RHC status, which included new flooring and paint. The majority of money received through the Rural Tax Credit Program for 2018 was utilized for the reduction of old accounts payable and operating expenses. All of these expenses fall in line with our five year plan of replacing aging equipment, maintaining aging facilities, and reducing accounts payable.

Unspent Donated Funds..... \$67,911.63

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We plan to purchase needed equipment, reduce aging accounts payable and focus on physician recruitment.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Jasper Memorial Hospital Date: 1/23/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$716,172.02</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$716,172.02</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$0.00</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$129,140.56</u>
(f) Capital Expenditures.....	<u>\$259,165.36</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$21,485.16</u>
(i) Other.....	<u>\$306,380.94</u>
(j) Total Expenditures in 2018.....	<u>\$716,172.02</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Of the items in our projected five year plan for the Rural Hospital Tax Credit program, we addressed an equipment need in our Therapy Department and have begun discussions on addressing the physical space limitations. The largest expenditure category, OTHER, at \$306,247.62, is related to the installation and setup of a hospital wide electronic health record (EMR) that was a target of our plan. The capital expenditures and equipment purchases were related to the Emergency Department and patient care area, including updated patient monitoring equipment, a portable ventilator, and a chest compression device to assist in emergencies. We also renovated patient rooms to address a greater need for therapy related services for swing bed patients.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

All of the funds received were allocated to projects and spent during calendar year 2018.



Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan (Continued)

In 2018, the hospital also spent \$100,708 of tax credit proceeds on equipment purchases related to IT, OR and Lab needs. These include a plasma freezer and refrigerator for the lab, a new hospital wide phone system and core server for IT and new laproscopes for the OR. All of these items align with the need and desire to assure future sustainability for the hospital as it continues to progress with its financial turn-around plan. Financial stability and facility integrity are essential in the recruiting of new physicians to the community which is necessary to meet the access needs of the community.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Jefferson Hospital Date: 1/30/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$681,807.14</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$214,740.73</u>
(c) Total Funds Available in 2018.....	<u>\$896,547.87</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$55,500.00</u>
(b) Regular Operating Expenses.....	<u>\$203,931.24</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$124,656.86</u>
(f) Capital Expenditures.....	<u>\$0.00</u>
(g) Contracts (Other than Row (h)).....	<u>\$0.00</u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$20,454.21</u>
(i) Other.....	<u>\$0.00</u>
(j) Total Expenditures in 2018.....	<u>\$404,542.31</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The hospital's 5 year plan involves creating a stable, diverse revenue stream by expanding current service lines, opening new service lines as well as addressing some aged payables.. For FY 2018, we used tax credit contributions to purchased equipment for our PT/OT department allowing us to expand services, opened a new service line- cardio-pulmonary rehab and purchased new equipment for that service line, and renovated a vacant part of the hospital allowing us to greatly expand our wound care services. We also allocated some of the contributions to hire a CON consultant as well as set aside money for future CON & CON project development expenses, again opening a new service line and diversifying our revenue stream.

Unspent Donated Funds..... \$492,005.56

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The unspent donations are being held in reserve for the following reasons: 1) To be used to cover future expenses related to the hospital's CON for a 10 bed Adult Psych Unit, 2) To be used as a reserve fund, 3) To be used in 2019 to expand our outpatient lab services within our service area, and 4) To be used to move our off-campus PT/OT program (in Wrens GA) to a larger building and to purchase equipment to expand the scope of services our outpatient PT/OT department currently offers.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: John D. Archbold Memorial Hospital Date: 1/10/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,667,645.14</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$1,667,645.14</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$50,029.35</u>
(i) Other.....	<u>\$1,617,615.79</u>
(j) Total Expenditures in 2018.....	<u>\$1,667,645.14</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Consistent with the 5 Year Plan submitted in 2018, the Hospital used the contributions received under the Rural Hospital Tax Credit Program to offset the tremendous burden (over \$68 million) of uncompensated care.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Liberty Regional Medical Center Date: 1/15/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$822,254.38</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$822,254.38</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$672,316.93</u>
(c) Payments to Reduce Long-Term Debt.....	<u></u>
(d) Motor Vehicle Purchases.....	<u></u>
(e) Equipment Purchases.....	<u></u>
(f) Capital Expenditures.....	<u>\$113,484.00</u>
(g) Contracts (Other than Row (h))..... Payments made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax	<u></u>
(h) Credit Donations.....	<u>\$24,667.63</u>
(i) Other.....	<u></u>
(j) Total Expenditures in 2018.....	<u>\$810,468.56</u>

OCGA 31-8-9.1(c)(1)(II): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Liberty Regional successfully completed the construction of the Midway Primary Care clinic. The clinic is furnished and staff as of August 2018. The clinic provides services to Long, Liberty, McIntosh, Bryan, and Tattnall county. The funds from the Rural Hospital Tax Credit allowed us to reduce operational cost during the first months of operating a new facility. Also, we were able to resurface the roof over the radiology department and the funds helped to reduce capital cost for this project.

Unspent Donated Funds..... \$11,785.82

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Liberty Regional is actively in the process of adding oncology as a service line. These funds will aid in the preliminary construction phase of the project.



## **2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Page 2....

The funds received through the Rural Hospital Tax Credit program were also utilized to acquire capital equipment for use in our system to support the missions of providing the best care to everyone in our region. Examples of equipment are:

- Upgraded 8 ventilators units in our Intensive Care Unit
- Purchased a neonatal ventilator to address the needs of our L&D and Nursery as other facilities in our region have discontinued their L&D service
- Purchased 2 new cardiac stress testing units to support the STEMI program at our organization
- Purchased a new Mammography unit along with upgraded capabilities to meet the need in our community and support our ever growing cancer program outreach initiatives

The remainder of the funds were used to subsidize the care delivered to the indigent population in our community and surrounding region. The cost to the system continues to increase year over year. These additional funds backfill a small portion of the financial shortfall associated with this care.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: The Medical Center of Peach County Date: 31-Dec-18

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$875,100.14</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$875,100.14</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	<u>\$574,307.80</u>
(c) Payments to Reduce Long-Term Debt.....	
(d) Motor Vehicle Purchases.....	<u>\$22,578.00</u>
(e) Equipment Purchases.....	<u>\$43,452.00</u>
(f) Capital Expenditures.....	<u>\$208,509.34</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$26,253.00</u>
(i) Other.....	
(j) Total Expenditures in 2018.....	<u>\$875,100.14</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The Medical Center of Peach County used the funds received from the RHTC to pay interest related to the long term debt it incurred and to sustain operations. In addition, with the funds the hospital was able to purchase new vital sign machines, and wheel chair scales for both the Rural Health Clinic and the Emergency Room. The hospital also upgraded its mammogram technology to offer a better screening for their patients.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** MEMORIAL HOSPITAL AND MANOR **Date:** 1/29/2018

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$854,490.25</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$110,555.56</u>
(c) Total Funds Available in 2018.....	<u>\$965,045.81</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$853,241.55</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$57,354.42</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$28,815.14</u>
(f) Capital Expenditures.....	<u>\$0.00</u>
(g) Contracts (Other than Row (h)).....	<u>\$0.00</u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$25,634.70</u>
(i) Other.....	<u>\$0.00</u>
(j) Total Expenditures in 2018.....	<u>\$965,045.81</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>3.00%</u>
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Donations helped tremendously in providing care for patients that could not otherwise pay for care. Uncompensated care causes a significant strain on our operating cash. We used donations to purchase software and equipment that enabled us to participate in the 340B program for patients treated in our employed physician offices and emergency room by providing them with a means to purchase retail medications at a discounted price. We were, also, able to reduce our accounts payable so that suppliers were paid more timely and decreasing finance charge for late payments. We were able to start addressing our needs relating to capital improvements, capital equipment and improving access to healthcare and information technology. We are hoping to expand this goal with our 2019 donations.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: MILLER COUNTY HOSPITAL

Date: 1/26/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$27,449.00</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$27,449.00</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$0.00</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$27,449.00</u>
(f) Capital Expenditures.....	<u>                    </u>
(g) Contracts (Other than Row (h)).....	<u>                    </u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$0.00</u>
(i) Other.....	<u>\$0.00</u>
(j) Total Expenditures in 2018.....	<u>\$27,449.00</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a  
Third Party to Solicit, Administer, or Manage Rural  
Hospital Tax Credit  
Donations..... 0.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The funds received during the 2018 Rural Hospital Tax Credit Year were used toward the purchase of mechanical ventilators. This vital program provides long term ventilator and dialysis care for patients that, in the past, had to seek this care outside of our state. Each ventilator "set up" cost \$8,507 each. The operation of this program requires tremendous expense on the part of our organization. These funds are a much needed injection of cash that helps defray some of those costs.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A



**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Monroe County Hospital Authority Date: 31-Dec-18

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,285,236.81</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$280,207.08</u>
(c) Total Funds Available in 2018.....	<u>\$1,565,443.89</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	<u>\$921,329.62</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$0.00</u>
(f) Capital Expenditures.....	<u>\$221,300.00</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$38,577.10</u>
(i) Other.....	<u>\$36,813.00</u>
(j) Total Expenditures in 2018.....	<u>\$1,218,019.72</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Monroe County Hospital used the dollars received this year to offset the cost of providing care to the indigent and charity population. Our indigent care and bad debt cost continue to increase each year. In addition and in conjunction with our five year plan, MCH was able to make capital purchases of new beds for our patients and stretchers to use in the Emergency Room. The hospital also upgraded its Wi-Fi platform to and IT infrastructure to improve medical equipment performance and improve security and privacy. The remaining balance is ear marked for further capital improvements and cash for operations.

Unspent Donated Funds..... \$347,424.17

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Morgan Medical Center Date: 1/30/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$952,973.86
(b) Total Unspent Donations from Prior Years.....	\$252,644.08
(c) Total Funds Available in 2018.....	\$1,205,617.94

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$0.00
(b) Regular Operating Expenses.....	\$0.00
(c) Payments to Reduce Long-Term Debt.....	\$0.00
(d) Motor Vehicle Purchases.....	\$0.00
(e) Equipment Purchases.....	\$0.00
(f) Capital Expenditures.....	\$0.00
(g) Contracts (Other than Row (h)).....	\$0.00
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$28,589.22
(i) Other.....	\$238,243.47
(j) Total Expenditures in 2018.....	\$266,832.69

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

In accordance with our 5 year plan, our expenditures of 2018 Rural Hospital Tax Credit donations were to help offset Uninsured Charges reported on the Indigent Care Trust Fund Survey. Each year we provide approximately \$2,000,000 in indigent care to our community.

Unspent Donated Funds..... \$938,785.25

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

While we opened the doors on a replacement hospital facility on December 19, 2018, debt service repayment will not begin on the \$35 million USDA Community Facilities Direct Loan until the Fall of 2019. When payments begin, Rural Hospital Tax Credit donations will be used to help pay the \$1,857,860 annual debt service.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Murray Medical Center **Date:** 1/28/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$218,220.11</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$218,220.11</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$218,220.11</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$0.00</u>
(f) Capital Expenditures.....	<u>\$0.00</u>
(g) Contracts (Other than Row (h)).....	<u>\$0.00</u>
Payments Made to a Third Party to Solicit, Administer, or (h) Manage Rural Hospital Tax Credit Donations.....	<u>\$0.00</u>
(i) Other.....	<u>\$0.00</u>
(j) Total Expenditures in 2018.....	<u>\$218,220.11</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>0.00%</u>
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The \$213k in donations were used for overall hospital growth and service line expansion. Improved volume growth was seen in Radiology with the purchase of a new MRI. While new growth occurred with the expansion of the Surgery service line by adding general and gynecological surgery along with endoscopies.

Unspent Donated Funds.....	<u>\$5,000.00</u>
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If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Right at the end of December 2018 Murray received a donation of \$5,000. This money will go toward overall hospital growth and service line expansion in 2019.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Navient Health Baldwin **Date:** 31-Dec-18

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,062,133.14</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$1,062,133.14</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	<u>\$91,687.00</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$938,582.15</u>
(f) Capital Expenditures.....	<u>\$0.00</u>
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$31,863.99</u>
(i) Other.....	
(j) Total Expenditures in 2018.....	<u>\$1,062,133.14</u>

OCGA 31-8-9.1(c){1}(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Navient Health Baldwin had many challenges coming out of the bankruptcy of ORMC and the many years of lack of financial investment in the facility, in medical equipment, and in technology. The RHTC funds were used in part to pay operational expenses related to interest, but in addition a significant amount of the funds were used for equipment purchases to better serve the patients as well as provide higher quality. In addition funds went to renovations of the facility and upgrades in technology.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Phoebe Sumter Medical Center Date: 29-Jan-19

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$906,381.25</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$906,381.25</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$7,500.00</u>
(b) Regular Operating Expenses.....	<u>\$226,485.82</u>
(c) Payments to Reduce Long-Term Debt.....	<u></u>
(d) Motor Vehicle Purchases.....	<u></u>
(e) Equipment Purchases.....	<u>\$124,264.00</u>
(f) Capital Expenditures.....	<u>\$73,940.00</u>
(g) Contracts (Other than Row (h)).....	<u></u>
(h) Payments Made to a Third Party to Solicit,	<u>\$27,191.43</u>
(i) Other.....	<u></u>
(j) Total Expenditures in 2018.....	<u>\$459,381.25</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

We have continued to add necessary services to our market with the support of the RHTC funds. We opened a Pediatric clinic, remodeling an existing space to accommodate a newly hired physician. We purchased a telemedicine cart to support our tele-health program. We remodeled our ER to improve throughput and implement a provider-first model of care shown to improve outcomes and reduce wait times in the ER. We supported the hiring of an additional part time pharmacist to work on our antibiotic stewardship program. We replaced nursery bassinets and an MRI patient monitor. Lastly we put funds toward support of our indigent care expenses.

Unspent Donated Funds..... \$447,000.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We will purchase 4 new portable x-ray machines and additional nursing vital sign monitors in early 2019 with the remaining funds. Our current x-ray machines produce lower quality images due to age and usage. This equipment support our ER throughput, quality of care, and patient experience to reduce delays in care and moving patients between departments. We have seen increased capacity in our hospital and are making sure we have vital sign monitors in every room to improve nursing workflow.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Phoebe Worth Medical Center **Date:** 1/29/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$2,571,953.14</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$2,571,953.14</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$77,158.59</u>
(i) Other.....	_____
(j) Total Expenditures in 2018.....	<u>\$77,158.59</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

As outlined above on line (h), a portion of our donated funds were utilized to cover the services of Georgia Heart, which is a third party company specializing in administering programs such as the Rural Health Tax Credit. Georgia Heart offers services that focuses on ensuring all donors receive the necessary documentation and assistance required to obtain their tax credits.

Unspent Donated Funds..... \$2,494,794.55

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See attached project listing for outline of Phoebe Worth's plans for utilizing its RHTC donations.



# Utilization of RHTC Donations

## Focus Project for RHTC Funding

Investment	Description	Amount
<p>Renovate Rehab Department</p>	<p>Enhance our current patient rehab experience, which serves inpatients and outpatients in need of services such as:</p> <ul style="list-style-type: none"> <li>• Stroke Rehabilitation,</li> <li>• Deconditioning Due to Age or Illness,</li> <li>• Joint Replacement,</li> <li>• Cognitive Decline,</li> <li>• Swallowing Difficulties,</li> <li>• Mobility Needs and</li> <li>• various other Orthopedic Needs.</li> </ul> <p>By converting our current rehab department footprint from a refurbished Operating Room to an enriched Rehabilitation Center. Current rehab area is original to the 1973 build with operating rooms serving as segregated gyms. The walls, flooring, painting, etc. are all true to the original build as an Operating Room. Renovations would focus on creating an energizing space offering an inviting open floor plan for maximizing patient/staff work flow as well as creating private spaces for therapist evaluations and work ups. Space would be retrofitted to consolidate all therapy services, physical, speech and occupational, into this newly renovated centralized space for providing needed services to patients.</p>	<p>To Be Quoted</p>

\*\*Phoebe Worth has recently applied for and has been inspected by the Georgia Department of Public Health for designation as a "Remote Treatment Stroke Center".



# Utilization of RHTC Donations

## Additional Facility Needs

Investment	Description	Amount
Renovation Project - Front Drive and Porte Cochere	Renovation needed to address safety issues with front drive and sidewalks as well as update the front exterior Porte cochere.	To Be Quoted
Generator Replacement	Generator was installed in the early 70's and is past its useful life – very difficult to repair due to its age	\$644,500
Water Heater Replacement	Unit was installed in the early 70's and is very inefficient for patient use	To Be Quoted
Boiler	Nearing end of life – Replacement needed	To Be Quoted
Patient Transport Van	Current van in operation is a 2001 model with 217,384 miles. Van is aged, worn and in need of replacement.	\$72,000
Parking Lot Project	Current parking lot is in need of complete replacement as it is broken up and unsafe in areas	To Be Quoted
Hospital Exterior Repainting	Exterior caulking was repaired during prior year as wall joints had expanded – painting is needed to recover caulking and to complete the exterior wall maintenance project	To Be Quoted



# Utilization of RHTC Donations

Fire Alarm System Upgrade	Current system is original to building and is very difficult to find replacement parts	\$125,000
Renovation Project – Lab Department	Renovation needed to maximize current footprint and work flows. Has been mentioned by surveyors during the last 3 surveys.	To Be Quoted
Renovation Project – Medical Floor Nurses’ Station	Renovation to update workstation to a more open air, patient/user friendly and approachable station.	To Be Quoted
Patient Beds for Medical Floor (21 New Beds)	With the exception of 4 new beds purchased in FY 2019, all beds are PPMH retired beds. Beds are age and difficult to repair as parts are hard to find	\$255,000
EC Patient Stretchers (4 New Stretchers)	With the exception of 2 new stretchers purchased in FY 2019, all stretchers are PPMH retired stretchers. Stretchers are aged and difficult to repair as parts are hard to find	\$30,000
Vocera Phones	In addition to the capital budget phones, these additional connections and required hardware pieces will enhance the new means of communications by including support departments	To Be Quoted



# Utilization of RHTC Donations

IV Pump ID Scanners	25 ID Scanners for IV Pumps – The addition of ID scanners to the IV pumps enhances our security and safety efforts revolving around access to medications.	To Be Quoted
Maintenance Management Software System	Current system is paper-based and manual in terms of work orders, equipment logs, and service updates. Goal is to improve overall productivity and effectiveness of Maintenance Dept. by implementing software (TMA – other PPHS hospitals have in place) for managing equipment and workflow.	\$35,000
Update Main HVAC Handlers (2 rooftop handlers)	Units past end of life – update has been recommended	To Be Quoted
Sidewalk to Helicopter Pad	Need additional sidewalk for transporting patients safely to Helicopter Pad	To Be Quoted
New Roof for Professional Bldg. #3	Current roofing is at end of life and is showing signs of deterioration	To Be Quoted

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Piedmont Mountainside Hospital Date: 2/6/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$246,903.00</u>	
(b) Total Unspent Donations from Prior Years.....	<u>\$6,711.91</u>	
(c) Total Funds Available in 2018.....	<u>\$253,614.91</u>	

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....		
(b) Regular Operating Expenses.....	<u>\$98,885.95</u>	<i>Flooring Repairs</i>
(c) Payments to Reduce Long-Term Debt.....		
(d) Motor Vehicle Purchases.....		
(e) Equipment Purchases.....	<u>\$9,652.00</u>	<i>Water Filtration System</i>
(f) Capital Expenditures.....		
(g) Contracts (Other than Row (h)).....		
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....		
(i) Other.....		
(j) Total Expenditures in 2018.....	<u>\$108,537.95</u>	

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 0.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

In 2018, Piedmont Mountainside Hospital (PMH) purchased a water filtration system for our Surgery's central sterile auto-clave and repaired flooring throughout the hospital. These purchases align with PMH's five-year plan to ensure the hospital has necessary medical equipment and upgrades to better serve its patients.

Unspent Donated Funds..... \$145,076.96

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

In upcoming years, PMH plans to remain consistent with its five-year plan by using donated funds toward medical equipment and technology replacement and upgrades, expansion of services in the community including 60+ program, physician recruitment efforts, facility expansion and/or renovation projects, and working with other organizations to expand behavioral health services.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** POLK MEDICAL CENTER **Date:** 1/28/2019

Rural Hospital Tax Credit Donations

(a) Total Donations in 2018.....	\$565,259.58
(b) Total Unspent Donations from Prior Years.....	\$46,865.89
(c) Total Funds Available in 2018.....	\$612,125.47

Rural Hospital Tax Credit Expenditures

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	\$33,045.00
(c) Payments to Reduce Long-Term Debt.....	
(d) Motor Vehicle Purchases.....	
(e) Equipment Purchases.....	\$5,396.18
(f) Capital Expenditures.....	
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$16,957.78
(i) Other.....	
(j) Total Expenditures in 2018.....	\$55,398.96

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Floyd Polk Medical Center is committed to ensuring that healthcare resources are available in our community when and where needed encompassing the PMC campus but also where residents live and work. Donations are beign utilized to facilitate education and resources in the community to address the social determinants of health such as exercise and nutrition. PMC partnerned with Rockmart Farmer's market to provide access for residents to fresh foods including delivery to homeless shelters, schools for a weekend food program, healthfairs and cooking demonstrations. PMC also utilitized donations to purchase equipment for our 24/7 ED. This equipment allowed the ED to utilize existing space to enhance throughput. Equipment was also purchased to enhance eye exams in the ED. Finally donations were utilized for leadership development to continue to increase the quality of critical access staff knowledge.

Unspent Donated Funds..... \$556,726.51

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Floyd Polk Medical Center is committed to continuing to meeth the healthcare needs of the communitess we serve. Donated funds will be used to continue our outreach efforts, improve our facilities and to create wellness environments on and around our campus. Projects include adding additional MRI service to expand access to care, upgrading our pharmacy to better serve our patients and staff, and performing a feasibility analysis to provide outpatient services not currently offered in Polk county. Expanding services locally reduces the need to travel outside of our community to receive care, thereby minimizing what can be a significant burden on patients, family and caregivers. Our organization also plans to continue using donations to further the good work being done in our community to coordinate community activities aimed at addressing social determinants of health through health fairs, farmer's market support and food distribution.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Putnam General Hospital

**Date:** January 4, 2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$1,521,584.20
(b) Total Unspent Donations from Prior Years.....	\$406,748.94
(c) Total Funds Available in 2018.....	\$1,928,333.14

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	
(c) Payments to Reduce Long-Term Debt.....	\$1,200,000.00
(d) Motor Vehicle Purchases.....	
(e) Equipment Purchases.....	
(f) Capital Expenditures.....	
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$45,647.52
(i) Other.....	
(j) Total Expenditures in 2018.....	\$1,245,647.52

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	3.00%
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Tax Credit Funds received in 2018 were used primarily to reduce long-term debt. \$1.2 million dollars was used to make payments to two creditors. The payments will reduce principal on the loans which in turn will reduce the amount of interest accrual.

Unspent Donated Funds.....	\$682,685.62
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If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The unspent tax credit funds will be reserved to fund uncompensated care and fund losses from operations. Additionally, the funds will be reserved to pay for the costs to expand the Emergency Department and purchase needed capital equipment as the fund balance increases.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: SGMC Berrien Campus Date: 1/25/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$585,283.20</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$66,052.74</u>
(c) Total Funds Available in 2018.....	<u>\$651,335.94</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$0.00</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$0.00</u>
(f) Capital Expenditures.....	<u>\$0.00</u>
(g) Contracts (Other than Row (h)).....	<u>\$0.00</u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$17,558.50</u>
(i) Other.....	<u>\$0.00</u>
(j) Total Expenditures in 2018.....	<u>\$17,558.50</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The number one priority for the SGMC Berrien hospital is a new ER. The hospital has a 3 room ER seeing over 1,000 patients per month. A new ER will cost \$2.3 million dollars and tax credit money is being held for this project.

Unspent Donated Funds..... \$633,777.44

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See narrative above.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: SGMC Lanier Campus

Date: \_\_\_\_\_

1/25/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$640,501.14
(b) Total Unspent Donations from Prior Years.....	\$89,507.64
(c) Total Funds Available in 2018.....	\$730,008.78

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$0.00
(b) Regular Operating Expenses.....	\$0.00
(c) Payments to Reduce Long-Term Debt.....	\$0.00
(d) Motor Vehicle Purchases.....	\$0.00
(e) Equipment Purchases.....	\$0.00
(f) Capital Expenditures.....	\$0.00
(g) Contracts (Other than Row (h)).....	\$0.00
Payments Made to a Third Party to Solicit, Administer, (h) or Manage Rural Hospital Tax Credit Donations.....	\$19,215.03
(i) Other.....	\$0.00
(j) Total Expenditures in 2018.....	\$19,215.03

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	3.00%
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

SGMC Lanier hospital 5 year plan has recommended the purchase of a Mammography unit to be able to perform these services in the hospital. Other plan recommendations call for an OP dialysis unit, primary care physician recruitment, and a new ER to built in 5 years and a GI service to be started. Money from this program will be used to jump start these initiatives.

Unspent Donated Funds.....	\$710,793.75
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If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See above narrative.



**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Southwest Georgia Regional Medical Center      **Date:** 1/29/2019

Rural Hospital Tax Credit Donations

(a) Total Donations in 2018.....	\$730,130.36
(b) Total Unspent Donations from Prior Years.....	\$0.00
(c) Total Funds Available in 2018.....	\$730,130.36

Rural Hospital Tax Credit Expenditures

(a) Personnel Expenses.....	\$222,600.00
(b) Regular Operating Expenses.....	_____
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	_____
(g) Contracts (Other than Row (h)).....	_____
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$21,903.91
(i) Other.....	_____
(j) Total Expenditures in 2018.....	\$244,503.91

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

In ongoing efforts to recruit and retain staff, SGRMC seeks to maintain a employer based health insurance offering and shares in the costs of the health insurance plan by covering 70% of the plan costs. During calendar year 2018, our options for selecting a carrier greatly changed as rates increased significantly. Ultimately, the plan selected reflected a proposed % increase of 45% and since our implementation of the new plan, we've realized increases higher than proposed as more employees have enrolled over prior years. In total, we estimate the cost of providing this employee benefit to equal \$222K and we have utilized our RHTC funds to help offset the steep increase. Donated funds were also utilized to cover the services of Georgia Heart, which is a third party company specializing in administering programs such as the Rural Health Tax Credit and ensuring all donors receive all necessary documentation and assistance in obtaining their tax credits.

Unspent Donated Funds..... \$485,626.45

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

As of January 2019, SGRMC is in the process of utilizing its 2018 RHTC funds by replacing and enhancing its current Nurse Call System. The current system is aged and in need of replacement, as well as, extending the call services into our Emergency Center department. The total cost of the Nurse Call project equals \$191,697.28. SGRMC is also in the process of replacing its patient/resident transport van. The transport van is highly utilized for transporting Nursing Home residents to off campus doctor's appointments and is in need of replacing. The current quote for replacing the van and ensuring it has the capabilities to ship stretcher bound patients equals \$82,500. Various other projects are in the works and being reviewed such as replacing the facility's two generators with one campus wide generator (\$400,000), replacing the facility's main chiller (\$450,000), as well as beginning to replace the facility's worn roofing (\$518,000).

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: St. Mary's Good Samaritan Hospital Date: 1/25/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$2,716,930.41
(b) Total Unspent Donations from Prior Years.....	\$0.00
(c) Total Funds Available in 2018.....	\$2,716,930.41

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$24,422.50
(b) Regular Operating Expenses.....	\$948,000.00
(c) Payments to Reduce Long-Term Debt.....	
(d) Motor Vehicle Purchases.....	\$0.00
(e) Equipment Purchases.....	\$53,000.00
(f) Capital Expenditures.....	\$200,000.00
(g) Contracts (Other than Row (h)).....	\$1,410,000.00
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$81,507.91
(i) Other.....	
(j) Total Expenditures in 2018.....	\$2,716,930.41

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

See attached document.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See attached document.

As a rural hospital in an underserved community, one of the biggest challenges is to provide modern, life-saving services locally; otherwise, people in our community must travel 40 miles or more to reach hospitals in larger cities – travel time that is inconvenient at best, life-threatening at worst. Funding provided through the Rural Hospital Tax Credit program has allowed Good Samaritan to continue its mission of providing the highest level of quality and service to its patients.

The funding raised in 2018 has allowed St. Mary's Good Samaritan Hospital to provide better service as well as meet the local healthcare needs. These funds raised were used in the following ways:

- **Personnel Expenses:**  
Good Samaritan was able to make working in rural areas more appealing by offering sign on bonuses for some of the more critical vacancies that needed to be filled quickly. In addition to the bonuses, information from a recent market survey provided the information needed to be able to reward our nurses with a market adjustment in all areas.
- **Regular Operating Expenses:** Continued growth has been seen in many of our service lines which has also effected the number of drugs dispensed in these areas. Our patients are prescribed a wide variety of medications and many of them are prescribed multiple drugs. The cost of the medications also is a factor for the hospital. The Rural Hospital Tax Credit program has allowed for the offset of some of these costs. Good Samaritan also has been able to continue and offer orthopedic surgery options. Surgeries such as these require the use of implants and the Rural Tax Credit has provided assistance with these cost.
- **Equipment Purchases:**  
Due to surgical service growth there was a necessity to purchase an Olympus Tower that would allow for efficient equipment use in each Operating Room vs. having to move the tower between patients for a mobile power source. The additional growth also required the purchase of our own GE Vaporizers to prevent us from having to pay contracted fees for anesthesia gases. In addition to surgical growth Good Samaritan's Inpatient growth has been substantial with an increase in patient acuity requiring the purchase of a BiPaP machine that would allow the ability to stabilize patients requiring respiratory support.
- **Capital Expenditures:** Continued ED volumes has tasked Good Samaritan with meeting this demand and looking for alternative ways to be more efficient with the existing ED space. Tax Credit funding has been used to help support the ED renovation. The renovation will provide additional space for our physicians, a fast tract area, redesign of our multi-purpose/safe room, etc.
- **Contracts:**  
The Rural Tax Credit program has allowed Good Samaritan to be able to continue a contract with an outside ambulance service in 2018. As a rural hospital serving our community, access to means of transportation continues to be a burden, not only for patients trying to get to the hospital but also patients that require a higher level of care to other facilities. The contract makes it possible for the hospital to help get patients the care they need by transferring them faster and more efficiently. Another contract that the hospital was able to continue with the help of the funding raised is our mobile MRI unit which allows the hospital to be able to provide MRI services to our patients five days per week. We are continuing to see growth in this service line and are hopeful that this supporting data will demonstrate the permanent need of a MRI system in the near future. Good Samaritan has also used funds for telemedicine services which has provided acting physicians to be able to consult with specialists in specific areas.



As a rural hospital in an underserved community, our biggest challenge is to provide modern, life-saving services locally; otherwise, people in our community must travel 30 miles or more to reach hospitals in larger cities – travel time that is inconvenient at best, life-threatening at worst. As we continue to provide the highest level of quality and service to our patients and our local community, we are grateful for the Rural Hospital Tax Credit program. Through this program, donors from across the state of Georgia have been able to assist Sacred Heart in continuing our mission.

As indicated in the hospital's 5-year Plan, Mary's Sacred Heart Hospital is committed to using donated funds to better meet our community's health care needs locally. In 2018, we used the contributions in the following ways:

- **Personnel Expenses:**

**Staff needs** – As we continue to grow and expand our services to meet the needs of our community, the demand for additional staff has been tremendous. With the combination of a growing shortage of nurses and the difficulty in recruiting to our rural service area, recruiting and retaining staff continues to be a major concern for Sacred Heart Hospital.

With the rural tax credit dollars, we were able to adjust nursing pay to better recruit and retain nursing staff.

Due to increasing demand we have expanded the outpatient radiology schedule and added additional staff to meet this need – specifically as it relates to cardiology imaging.

In addition to the clinical positions, we have added security guards to maintain and improve the safety and security for employees, patients and visitors of Sacred Heart. In 2018 we were able to use donated funds to help fill an additional full time senior security officer position.

- **Contracts:**

**Telehealth** – Currently Sacred Heart has the REACH telemedicine program through Augusta University to provide neurological expertise quickly available for patients presenting at Sacred Heart Hospital. The cost for this service and availability has increased. Donations from the rural tax credit opportunity have allowed us to continue to maintain this service for our patients and work towards becoming a designated remote stroke center.

**Hospitalists, emergency medicine physicians and other specialty providers** – St. Mary's has committed to providing 24/7 board-certified/board-eligible physician coverage in both areas of our hospital. This is the level of service we believe our patients deserve. During 2018, we have contracted with Sound Physicians to provide Hospital Medicine and Emergency Medicine services for the patients at Sacred Heart Hospital. Sacred Heart has contracted with other specialists to be able to expand specialty services offered locally to patients. The cost to subsidize these types of programs is expensive and donated funds were used to offset the financial impact.

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** STEPHENS COUNTY HOSPITAL

**Date:** 1/14/2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$535,184.14
(b) Total Unspent Donations from Prior Years.....	\$232,239.32
(c) Total Funds Available in 2018.....	\$767,423.46

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	\$0.00
(b) Regular Operating Expenses.....	\$0.00
(c) Payments to Reduce Long-Term Debt.....	\$198,705.69
(d) Motor Vehicle Purchases.....	\$7,518.95
(e) Equipment Purchases.....	\$28,018.63
(f) Capital Expenditures.....	\$15,763.90
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$0.00
(i) Other.....	\$5,415.00
(j) Total Expenditures in 2018.....	\$255,422.17

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	0.00%
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The expenditures during 2018 were largely used to reduce long term debt by making sinking fund deposits for the purpose of retiring the long term bonds. These funds were used to make the semi-annual interest and principle payments. Also purchased were equipment including computer carts for emergency room, integrated clocks for operating room suites, patient scales, patient satisfaction software, sub-zero freezer replacement for Implants and Tissue storage, imaging cassette for radiology, White boards to improve patient communications, vital sign machines, education module for ICU training, Lucas Chest Compression System and a used van for use in delivery of supplies to disconnected buildings. Each purchase went to further the advancement of patient care, education, patient satisfaction, replacement of aging clinical equipment and reduction of long term debt as outlined in our 5 year planning.

Unspent Donated Funds..... \$512,001.29

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

SEE ATTACHED PAGE

STEPHENS COUNTY HOSPITAL

**CAPITAL EXPENDITURES:**

Sleeper Sofas	\$19,038.00
Isolettes	\$14,104.00
Bladder Scanner & Stand	\$11,250.00
Hospital Camera System	\$32,500.00
Network/Building Security	\$12,000.00
Centrifuge	\$5,726.00
D&C Machine	\$11,000.00
Ultrasound Portable Unit	\$23,500.00
Small Autoclave- Steam	\$25,000.00
Cabinets for OR 4	\$5000.00
Commercial Laundry Room	\$15,000.00
Bone Density Machine	\$44,000.00
Bladder Scanner	\$10,500.00
Generator Upgrade & Replacement	\$94,500.00
Ligature Risk Compliancy for ED & ICU	\$15,000.00
Adult Vents	\$53,500.00
Pulmonary Function Testing Equipment	\$48,444.00
GE/Cardio Server/Wellsoft Interface & Bedside EKG	\$12,000.00
Remodel Collections Area	\$24,999.00
Long-Term Debt Reduction	<u>\$34,940.29</u>
<b>TOTAL:</b>	<b>\$512,001.29</b>



**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** TIFT REGIONAL MEDICAL CENTER **Date:** \_\_\_\_\_

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$1,321,455.92</u>
(b) Total Unspent Donations from Prior Years.....	_____
(c) Total Funds Available in 2018.....	<u>\$1,321,455.92</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	_____
(b) Regular Operating Expenses.....	<u>\$1,207,357.83</u>
(c) Payments to Reduce Long-Term Debt.....	_____
(d) Motor Vehicle Purchases.....	_____
(e) Equipment Purchases.....	_____
(f) Capital Expenditures.....	<u>\$74,454.70</u>
(g) Contracts (Other than Row (h))..... payments made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax	_____
(h) Credit Donations.....	<u>\$39,643.39</u>
(i) Other.....	_____
(j) Total Expenditures in 2018.....	<u>\$1,321,455.92</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Offset of Indigent Care expenses.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)



**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** University McDuffie County Regional  
 Medical Center, Inc. d/b/a University  
 Hospital McDuffie

**Date:** 7-Jan-19

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	\$584,224.69
(b) Total Unspent Donations from Prior Years.....	\$51,170.07
(c) Total Funds Available in 2018.....	\$635,394.76

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	
(b) Regular Operating Expenses.....	
(c) Payments to Reduce Long-Term Debt.....	\$617,868.02
(d) Motor Vehicle Purchases.....	
(e) Equipment Purchases.....	
(f) Capital Expenditures.....	
(g) Contracts (Other than Row (h)).....	
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	\$17,526.74
(i) Other.....	
(j) Total Expenditures in 2018.....	\$635,394.76

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
 to a Third Party to Solicit, Administer, or Manage  
 Rural Hospital Tax Credit  
 Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The funds that we have received from the Georgia Rural Hospital Tax Credit Program are currently being solely utilized to make payments to reduce our long-term debt from the construction of our hospital which was occupied in January, 2015. Donations from both 2017 and 2018 have been used for this purpose. Our five-year plan was revised this past application cycle to describe that using these contributions for the purpose of reducing our long-term debt expense was the most appropriate way to assist the facility financially.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)



**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

**Hospital:** Washington County Regional Medical Cent **Date:** 31-Jan-19

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$655,175.75</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$68,910.37</u>
(c) Total Funds Available in 2018.....	<u>\$724,086.12</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$15,000.00</u>
(b) Regular Operating Expenses.....	<u>                    </u>
(c) Payments to Reduce Long-Term Debt.....	<u>                    </u>
(d) Motor Vehicle Purchases.....	<u>                    </u>
(e) Equipment Purchases.....	<u>                    </u>
(f) Capital Expenditures.....	<u>                    </u>
(g) Contracts (Other than Row (h)).....	<u>                    </u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$19,655.27</u>
(i) Other.....	<u>                    </u>
(j) Total Expenditures in 2018.....	<u>\$34,655.27</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made  
to a Third Party to Solicit, Administer, or Manage  
Rural Hospital Tax Credit  
Donations..... 3.00%

Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

2018 expenditures were used to recruit a family practice physician. The services he has provided have proven to be helpful to the citizens of the community. An orthopedist is being recruited at this time.

Unspent Donated Funds..... \$689,430.85

If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The unspent funds will be used in 2019 to purchase equipment in the OR for orthopeic services and for building improvements. Telemedicine will be expanded to provide additional specialty physician services. These actions will enable citizens to remain in the community for their healthcare needs.





**SYLVAN GROVE HOSPITAL  
FY19 CAPITAL PROJECT PLAN**

Projects are listed in order of priority:

Description	Costs	Comments
Lobby Furniture- Main & ED	\$53,000	
New Flooring Inpatient & ED	\$150,000	
Kitchen Upgrades	\$25,000	
Radiology Port Unit	\$96,000	
ED 10-13/Safe Room	\$32,000	
ED Cabinet/Counters Replace	\$100,000	
Lab Cabinets/Counters Replace	\$30,000	
Replace Back Loading Dock	\$15,000	
PT Gym Renovation Outpatient	\$50,000	Restricted Funds
In Patient bathroom renovation	\$100,000	
64 slice CT Scanner	\$549,326	
<b>TOTAL</b>	<b>\$1,200,326</b>	

2018 Net Donations (less administrative fees): \$1,200,326

2018 Unspent Donated Funds \$0.00

**2018 Rural Hospital Tax Credit Donation and Expenditure Report**

Hospital: Wills Memorial Hospital Date: January 29,2019

**Rural Hospital Tax Credit Donations**

(a) Total Donations in 2018.....	<u>\$942,322.00</u>
(b) Total Unspent Donations from Prior Years.....	<u>\$0.00</u>
(c) Total Funds Available in 2018.....	<u>\$942,322.00</u>

**Rural Hospital Tax Credit Expenditures**

(a) Personnel Expenses.....	<u>\$0.00</u>
(b) Regular Operating Expenses.....	<u>\$229,060.00</u>
(c) Payments to Reduce Long-Term Debt.....	<u>\$0.00</u>
(d) Motor Vehicle Purchases.....	<u>\$0.00</u>
(e) Equipment Purchases.....	<u>\$100,643.00</u>
(f) Capital Expenditures.....	<u>\$50,613.00</u>
(g) Contracts (Other than Row (h)).....	<u>\$495,998.00</u>
(h) Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>\$28,270.00</u>
(i) Other.....Bank Account Interest.....	<u>(\$217.00)</u>
(j) Total Expenditures in 2018.....	<u>\$904,367.00</u>

OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations.....	<u>3.00%</u>
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Provide a narrative description of the hospital's 2018 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Please see the attached spreadsheet detailing our expenditures. We were able to purchase several items on our capital needs list which was discussed in our 5-Year Plan. The other large item for us that was also discussed in our 5-Year Plan was the pay down of accounts payable which had grown due to negative cash flow issues. We were able to cut our AP in half over 2018 thanks to being able to use the tax credit money towards operations and contractual obligations.

Unspent Donated Funds.....	<u>\$37,955.00</u>
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If there were unspent donated funds at the end of 2018, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

At the end of October 2018 we purchased 19 patient beds for our med/surg floor for \$160,000. We paid almost \$40,000 down leaving a balance due of \$120,000 which will be paid over the course of 2019 at roughly \$10,000/month. The almost \$38,000 leftover from 2018 will be used to make these monthly payments until the 2019 money starts coming in.

**WILLS MEMORIAL HOSPITAL  
TAX CREDIT ACCOUNT EXPENDITURES  
As of December 31, 2018**

Department	Vendor	Description	Amount	Transfer	CK #	Date
Med/Surg	Dr. Johnston	Call Pay contract/4 months	11,925.00		43994	6/29/2018
ER	Southland	Vendor contract passed due	60,000.00		43995	6/29/2018
Sr. Wellness	Ultra Group	Vendor contract passed due	10,000.00		43996	6/29/2018
		Transfer #1		81,925.00		6/29/2018
IT	Upcurve Cloud Viwo	Business Email contract /Annual	10,800.00		44012	7/9/2018
Medical Records	Precision Data	Dictation contract/Annual	3,251.00		44011	7/9/2018
		Transfer #2		14,051.00		7/10/2018
HR	MCG Health	ACS Post payments	110,703.28		44031	7/13/2018
HR	AU Medical Assoc	ACS Post payments	2,990.76		44030	7/13/2018
		Transfer #3		113,694.04		7/13/2018
ER	Southland	Vendor contract passed due	10,172.40		44151	8/2/2018
ER	Southland	Vendor contract passed due	50,000.00		44136	7/27/2018
Sr. Wellness	Ultra Group	Vendor contract passed due	10,000.00		44141	7/27/2018
UR	Interqual	Medical Necessity software contract/Annual	9,429.30		44144	7/31/2018
IT	Chart Capture	Data Capture Contract for System Change	8,198.00		44146	7/31/2018
Finance	Draffin & Tucker	Audit payment	10,000.00		44124	7/27/2018
		Transfer #4		97,799.70		8/2/2018
Finance	Draffin & Tucker	Audit payment	10,000.00		44189	8/17/2018
Med/Surg	Dr. Dodson	Call Pay contract/4 months	10,000.00		44170	8/10/2018
Dietary	Gordon Food Services	Food Services July	10,605.44		44191	8/17/2018
IT	Azlea	Clinic vendor system contract	11,185.03		44179	8/15/2018
Pharmacy	Tim Hansford	Pharmacy vendor August	7,270.20		44192	8/17/2018
		Transfer #5		49,060.67		
Lab	LabDaq	Deposit for Purchase of Lab Info System	12,865.00		44206	8/22/2018
		Transfer #6		12,865.00		
HR	United	Insurance Premium	76,562.32		44224	8/28/2018
		Transfer #7		76,562.32		
ER	Southland	Vendor contract passed due	60,000.00		44151	8/2/2018
		Transfer #8		60,000.00		
PI	ICAHN	Inpatient quality surveys - required	2,672.40		44342	9/13/2018
OR	Steris	Repairs to OR sterilizer	5,144.66		44351	9/13/2018
Facility	J&T	Generator rental/repairs - required	9,351.66		44343	9/13/2018
Facility	Lively's Floor	Front entrance flooring	9,125.45		44398	9/18/2018
IT	Exit Care	Annual software fee	9,517.10		44470	9/26/2018
Administration	Joint Commission	Survey fees	9,295.00		44469	9/26/2018
ER	Strker	New stretcher	8,071.92		44475	9/26/2018
ER	Southland	Vendor contract passed due	20,000.00		44575	9/27/2018
		Transfer #9		73,178.19		
Lab	LabDaq	Deposit for Purchase of Lab Info System	1,975.00		44650	10/15/2018
ER	Emcare	Vendor contract passed due (PIF)	55,000.00		44674	10/19/2018
Facility	Johnson Controls Fire	Joint Commission - Sprinkler head replacement	3,159.01		44686	10/22/2018
Administration	Blue	340B assessment	14,546.00		44683	10/22/2018
		Transfer #10		74,680.01		
Facility	J&T	Joint Commission - Generator stop buttons	360.00		44729	10/24/2018
Facility	WW Grainger	Joint Commission - Eye wash	303.99		44725	10/24/2018
Facility	Colonial Builders	Joint Commission - Fire door	1,310.38		44710	10/24/2018
Administration	Draffin & Tucker	5500 Audit	7,500.00		44716	10/24/2018
Med/Surg	Stryker	19 Patient beds	39,405.62		44689	10/24/2018
		Transfer #11		48,879.99		
Facility	Dixie Communication	Joint Commission - Safety Certification/Testing	2,085.00		44866	11/26/2018
		Transfer #12		2,085.00		
Facility	Lively's Floor	Flooring - Registration office; Lab Manager Office	1,570.56		44952	11/30/2018
		Transfer #13		1,570.56		

**WILLS MEMORIAL HOSPITAL  
TAX CREDIT ACCOUNT EXPENDITURES  
As of December 31, 2018**

Department	Vendor	Description	Amount	Transfer	CK #	Date
Facility	Strother Welding	Handrails (1/2 invoice)	7,125.00		45025	12/17/2018
Administration	Draffin & Tucker	5500 Audit	22,000.00		45020	12/17/2018
		Transfer #14		29,125.00		
Med Surg/RHCs	AMD Med	21 Blood Pressure Machines	17,980.00		45140	12/31/2018
Facility	Strother Welding	Handrails (1/2 Invoice)	7,125.00		45157	12/31/2018
Radiology	Intermed Group	Xray Machine (ceiling extension)	14,811.44		45153	12/31/2018
Radiology	AU	Vendor contract passed due	30,951.89		45141	12/31/2018
ER	Southland	Vendor contract passed due	60,000.00		45110	12/26/2018
Sr. Wellness	Ultra Group	Vendor contract passed due	10,000.00		45120	12/26/2018
		Transfer #15		140,838.33		

Expensed 2018 876,314.81

FUTURE TAX CREDIT ACCOUNT EXPENDITURES	
Description	Amount
IP Hospital Beds	120,000
\$	120,000

Carried over to 2019 37,954.73

Bank Account Interest (217.06)

\$	50,613.49	Capital
	100,643.30	Equipment
	495,998.22	Contracts
	229,059.80	Operating
\$	<u>876,314.81</u>	

GA HEART 28,269.66

\$ 942,322.14