

Brian P. Kemp, Governor		rnor Frank W. Berry, Commissioner	
	2 Peachtre	Street, NW Atlanta, GA 30303-3159 404-656-4507 www.dch.georgia.gov	
TO:		Representative Shaw Blackmon, Chairman of the House Committee on Ways and Means Senator Ben Watson, Chairman of the State Senate Health and Human Services Committee	
FRC	DM:	Lisa A. Walker, Chief Financial Officer Georgia Department of Community Health	
DA	TE:	March 24, 2021	
SUE	BJECT:	Rural Hospital Tax Credit Program CY 2020 Donation and Expenditure Report	

The enclosed report has been compiled pursuant to O.C.G.A. § 31-8-9.1, which requires the Georgia Department of Community Health to report on all donations received by eligible hospitals under the Rural Hospital Tax Credit Program and the manner and purpose in which the donations were expended.

In CY 2020, eligible hospitals reported that they received a total of \$54,290,393.32 in donations in CY 2020 and expended \$41,376,870.09 of those donations. Hospitals used the donations in many different ways, including upgrading outdated equipment, offsetting indigent care expenses, and paying salaries.

Found within the following report are the following:

- A listing of hospitals eligible for the program in CY 2020,
- A statewide summary of all reported donations and expenditures, and
- The hospitals' submitted donation and expenditure reports arranged in alphabetical order.

In the event of any questions, please contact Nita Ham at (229) 401-3086 or <u>nham@dch.ga.gov</u>.



Rural Hospital Tax Credit Program CY 2020 Donation and Expenditure Report

Prepared by: Georgia Department of Community Health Date: March 15, 2021



Rural Hospital Organizations Eligible for the Rural Hospital Tax Credit FINAL 2020 ELIGIBILITY LIST November 21, 2019

The Rural Hospital Organizations listed below have been determined to be eligible for the Rural Hospital Tax Credit Program for Calendar Year 2020 based on current information

County	Facility Name	County	Facility Name
Appling	Appling Hospital	Decatur	Memorial Hospital of Bainbridge
Bacon	Bacon County Hospital	Miller	Miller County Hospital
Bleckley	Bleckley Memorial Hospital	Mitchell	Mitchell County Hospital
Brooks	Brooks County Hospital	Monroe	Monroe County Hospital
Burke	Burke Medical Center	Morgan	Morgan Memorial Hospital
Candler	Candler County Hospital	Murray	Murray Medical Center
Towns	Chatuge Regional Hospital	Baldwin	Navicent Health Baldwin
Clinch	Clinch Memorial Hospital	Sumter	Phoebe Sumter Medical Center
Coffee	Coffee Regional Medical Center	Worth	Phoebe Worth Medical Center
Colquitt	Colquitt Regional Medical Center	Pickens	Piedmont Mountainside Hospital
Crisp	Crisp Regional Hospital	Polk	Polk Medical Center
Dodge	Dodge County Hospital	Putnam	Putnam General Hospital
Seminole	Donalsonville Hospital, Inc.	Berrien	South Georgia Medical Center - Berrien Campus
Ben Hill	Dorminy Medical Center	Lanier	South Georgia Medical Center - Lanier Campus
Effingham	Effingham Health System	Camden	Southeast Georgia Health System - Camden Campus
Elbert	Elbert Memorial Hospital	Randolph	Southwest Georgia Regional Medical Center
Emanuel	Emanuel Medical Center	Greene	St. Mary's Good Samaritan Hospital
Evans	Evans Memorial Hospital	Franklin	St. Mary's Sacred Heart Hospital
Habersham	Habersham County Medical Center	Stephens	Stephens County Hospital
Haralson	Higgins General Hospital	Pulaski	Taylor Regional Hospital
Irwin	Irwin County Hospital	Tift	Tift Regional Medical Center
Jasper	Jasper Memorial Hospital	Union	Union General Hospital
Jeff Davis	Jeff Davis Hospital	McDuffie	University Hospital McDuffie
Jefferson	Jefferson Hospital	Upson	Upson Regional Medical Center
Thomas	John D. Archbold Memorial Hospital	Washington	Washington County Regional Medical Center
Liberty	Liberty Regional Medical Center	Wayne	Wayne Memorial Hospital
Toombs	Meadows Regional Medical Center	Butts	WellStar Sylvan Grove Hospital
Peach	Medical Center of Peach County, Navicent Health	Wilkes	Wills Memorial Hospital

2020 Rural Hospital Tax Credit Donation and Expenditure Report Statewide Summary

Rural Hospital Tax Credit Donations				
(a)	Total Donations in 2020	\$54,290,393.32		
(b)	Total Unspent Donations from Prior Years	\$15,252,444.32		
(c)	Total Funds Available in 2020	\$69,542,837.64		
<u>Rural Hos</u>	pital Tax Credit Expenditures			
(a)	Personnel Expenses	\$1,212,678.25		
(b)	Regular Operating Expenses	\$8,831,949.04		
(c)	Payments to Reduce Long-Term Debt	\$7,200,477.70		
(d)	Motor Vehicle Purchases	\$11,500.00		
(e)	Equipment Purchases	\$5,798,483.84		
(f)	Capital Expenditures	\$11,012,408.30		
(g)	Contracts (Other than Row (h))	\$1,577,339.86		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$1,604,187.65		
(i)	- Other	\$4,127,845.45		
(j)	Total Expenditures in 2020	\$41,376,870.09		
OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations		2.95%		
Unspent [Donated Funds	\$28,165,967.55		

Hospital:	AdventHealth Murray	Date:	1/27/2020
Dural Llas	nitel Tay Credit Denetions		
(a)	<u>pital Tax Credit Donations</u> Total Donations in 2020	\$111,833.00	
(a) (b)	– Total Unspent Donations from Prior	\$70,000.00	
(c)	Years Total Funds Available in 2020	\$181,833.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$0.00	
(b)	– Regular Operating Expenses	\$116,478.01	
(c)	Payments to Reduce Long-Term Debt		
(d)	 Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$3,354.99	
(i)	– Other		
(i)	Total Expenditures in 2020		
to a ⊤hird Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	
	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces		litures aligned to the

The \$119k in donations were used for overall hospital operations.

Unspent Donated Funds..... \$62,000.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

At the end of December 2020 Murray received donations of \$62,000. This money will go toward overall hospital growth and service line expansion in 2021.

Hospital:	Appling Health Care System	Date:	1/29/2021		
	bital Tax Credit Donations				
(a)	Total Donations in 2020	\$252,309.00			
(b)	Total Unspent Donations from Prior Years	\$231,199.82			
(c)	Total Funds Available in 2020	\$483,508.82			
Rural Hos	pital Tax Credit Expenditures				
(a)	Personnel Expenses	\$28,059.13			
(b)	Regular Operating Expenses	\$7,614.37			
(c)	- Payments to Reduce Long-Term Debt				
(d)	- Motor Vehicle Purchases				
(e)	Equipment Purchases	\$278,008.87			
(f)	Capital Expenditures				
(g)	Contracts (Other than Row (h))				
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$7,569.27			
(i)	Other				
(j)	Total Expenditures in 2020	\$321,251.64			
OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations		3.00%			
Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)					

We built a parking lot for our Long Term Care Facility, made Roof Repairs, bought a Sierra Summit System for

our Respiratory Department, Replaced Mattresses and Ligature System in our Behavorial Health Unit, and updated some IT needs.

Unspent Donated Funds..... \$162,257.18

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We plan to use the unspent funds to pay for our IV Pumps that are still on backorder.

Hospital:	Bacon County Hospital	Date:	1/21/202
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$773,427.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$773,427.00	
Rural Hosp	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses	\$59,394.88	
(c)	Payments to Reduce Long-Term Debt	\$146,485.18	
(d)	– Motor Vehicle Purchases		
(e)	 Equipment Purchases	\$363,428.61	
(f)	Capital Expenditures	\$180,915.52	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$23,202.81	
(i)			
(j)	Total Expenditures in 2020	\$773,427.00	
to a Third I Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage ital Tax Credit	3.00%	
Provide a r			ne expenditures aligned to the

laproscopic equipment.

Unspent Donated Funds..... \$0.00

Hospital:	Bleckley Memorial Hospital	Date:	1/29/2021
10 A A	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$431,385.00	
(b)	Total Unspent Donations from Prior Years	\$341,956.00	
(c)	Total Funds Available in 2020	\$773,341.00	
Rural Hos	– pital Tax Credit Expenditures	2.	
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt	······	
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	 Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$12,941.55	
(i)	- Other		
(j)	Total Expenditures in 2020	\$107,447.55	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
Provide a	– narrative description of the hospital's 2020 e	expenditures and how t	he expenditures aligned to the

hospital's 5-Year Plan. (Attach additional pages as necessary)

Due to the pandic we were not able to accomplish as many projects this year. The main project that was completed was the replacement of a HVAC unit.

Unspent Donated Funds...... \$665,893.45

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Plans are in the works to replace more HVAC units, including one of the main chillers and units that are housed in a penthouse on the roof of the building. Also, future plans include a new generator and new flooring through out the whole hospital to provide a safer environment for our patients and employees.

Hospital:	Brooks County Hospital	Date:	1/21/2021
Rural Hosi	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$393,950.00	
(u) (b)	Total Unspent Donations from Prior Years		
(c)	Total Funds Available in 2020	\$393,950.00	
Rural Hos	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$11,818.50	
(i)	Other	\$382,131.50	
(j)	Total Expenditures in 2020	\$393,950.00	
OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations		3.00%	
	narrative description of the hospital's 2020 (5-Year Plan. (Attach additional pages as nec	•	ne expenditures aligned to the

Consistent with the 5 Year Plan submitted in 2020, the Hospital used the contributions received under the Rural Hospital Tax Credit Program to offset the tremendous burden of uncompensated care.

Unspent Donated Funds...... \$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A

Hospital:	Burke Medical Center	Date:	1/28/2021
Rural Hos	pital Tax Credit Donations		
-	Total Donations in 2020	\$872,000.00	
(a)	Total Unspent Donations from Prior	<i>Q072,000.00</i>	
(b)	Years		
	Total Funds Available in		
(c)	2020	\$872,000.00	
Rural Hosi	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$90,000.00	
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(e) (d)	Motor Vehicle Purchases		
(a) (e)	Equipment Purchases		
(e) (f)	Capital Expenditures		
(r) (g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$26,160.00	
(i)	Other		
(j)	Total Expenditures in 2020	\$872,000.00	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
	narrative description of the hospital's 2020 e 5-Year Plan. (Attach additional pages as nec		expenditures aligned to the

During 2020 we continued to have personnel to increase donations as well as raise awareness about the Georgia Heart program. This was exceedingly helpful during 2020 due to the COVID-19 pandemic. BMC had a 12% decrease in revenue for the Calendar Year, so the donations were used to sustain the hospital's expenses.

Unspent Donated Funds..... \$0.00

nospital.	Candler County Hospital	Date:	1/28/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$781,792.00	
(b)	Total Unspent Donations from Prior Years	\$1,608,350.21	
(c)	Total Funds Available in 2020	\$2,390,142.21	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	– Regular Operating Expenses	\$97,451.73	
(c)	Payments to Reduce Long-Term Debt	\$1,391,719.06	
(d)	– Motor Vehicle Purchases		
(e)	– Equipment Purchases	\$439,635.41	
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		•
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$23,453.76	
(i)			
(j)	Total Expenditures in 2020	\$1,952,259.96	
o a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	
ospital's	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces of 2020 funds were used to purchase capital o	ssary)	
oroviding	quality care for our patients. A majority of 20 endor balances.		
Unspe	ent Donated Funds	\$437,882.25	
there we	ere unspent donated funds at the end of 2020 ditional pages as necessary)), describe how the fur	nds will be utilized in future years.

improve aging technology to continue providing quality care for our patients. Also, we plan to expand primary care services though our Rural Health Clinic by adding an additional provider.

Hospital:	Chatuge Regional Hospital	Date:	2/1/2021
D			
-	pital Tax Credit Donations	¢464 567 00	
(a)	Total Donations in 2020	\$461,567.00	
(b)	Total Unspent Donations from Prior Years		
(c)	Total Funds Available in 2020	\$461,567.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$30,000.00	
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	– Equipment Purchases		
(f)	– Capital Expenditures	\$0.00	
(g)	Contracts (Other than Row (h))	\$49,749.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$13,847.01	
(i)	- Other	\$367,970.99	
(j)	Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit s	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Professional staffing continues to be a challenge for our facility due to the lack of labor in the rural areas of North Georgia. We utilized \$30,000 of the funds for the recruitment of staff in our clinical departments. . Changes to plan structure, reimbursment models are some of our largest challenges. We utilized \$49,749 of the funds for pricing transparency, vitual waiting room, payment estimator, and automated event-driven work lists for follow-up. We used \$367,970.99 of the funds to cover the cost associated with treating patients who qualify for indigent and charity care.

Unspent Donated Funds...... \$0.00

Hospital:	Clinch Memorial Hospital	Date:	1/19/2021
A			
-	pital Tax Credit Donations	6405 270 00	
(a)	Total Donations in 2020	\$185,370.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$185,370.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$0.00	
(b)	Regular Operating Expenses	\$168,308.90	
(c)	Payments to Reduce Long-Term Debt	\$0.00	
(d)	- Motor Vehicle Purchases	\$11,500.00	
(e)	– Equipment Purchases	\$0.00	
(f)	- Capital Expenditures	\$0.00	
(g)	Contracts (Other than Row (h))	\$0.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$5,561.10	
(i)	- Other	\$0.00	
(j)	Total Expenditures in 2020	\$185,370.00	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The Georgia Heart Hospital Donations helped with the continued operations of Clinch Memorial Family Practice. Due to Covid19, clinic visits have declined. Telehealth options were added to offer care to patients that could not come into the clinic. Our long term goals include offering different service lines to Clinch county and the surrounding rural areas. The program also offered assistance with community outreach through the use of an ambulance that will be used for community outreach to neighboring towns that do not have readily available medical care. Due to Covid19 pandemic, extra PPE stock that has elvated in cost was needed by the hospital to ensure our staff was protected. Clinch Memorial Hospital has a monthly debt service of \$69,160 that pays for the construction of the hospital. The Georgia Heart program is a much appreciated benefit to help the hospital continue to operate and add services.

Unspent Donated Funds..... \$0.00

Hospital:	Coffee Regional Medical Center	Date:	1-Feb-21
<u>Rural Hos</u> (a)	pital Tax Credit Donations Total Donations in 2020	\$1,691,832.88	
(b)	Total Unspent Donations from Prior Years	\$241,188.00	
(c)	Total Funds Available in 2020	\$1,933,020.88	
(a) (b)	pital Tax Credit Expenditures Personnel Expenses Regular Operating Expenses	\$17,843.56 \$242,505.10	
(c) (d)	Payments to Reduce Long-Term Debt Motor Vehicle Purchases	\$927,410.39	
(d) (e) (f)	Equipment Purchases Capital Expenditures	\$504,596.60	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$50,754.99	
(i)	 Other		
(j)	Total Expenditures in 2020	\$1,743,110.64	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Approximately \$155,424 of the operating expenses were used in connection with providing care to the uninsured or indigent paitents, as well as providing medial supplies to indigent patients upon discharge from the hospital. The majority of the remaining funds were used to reduce the long-term debt of the hospital to assist with offsetting the high cost of indigent patient care.

Unspent Donated Funds..... \$189,910.24

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Unspent funds will be used to further offset the high cost of treating uninsured patients, as well as funding equipment purchases and operating expenses related to our primary lines of service (oncology, cardiology, orthopedics, women's health and primary care). In addition, funds may also be spent to offset additional expenses related to COVID-19.

Hospital:	Colquitt Regional Medical Center	Date:	26-Jan-21	
D				
<u>Rural Hosp</u> (a)	<u>ital Tax Credit Donations</u> Total Donations in 2020	\$3,925,500.00		
.,	Total Unspent Donations from Prior			
(b)	Years	\$304,795.51		
(c)	Total Funds Available in	\$4,230,295.51		
(-)	2020			
Rural Hosp	ital Tax Credit Expenditures			
(a)	Personnel Expenses	\$0.00		
(b)	Regular Operating Expenses			
(c)	Payments to Reduce Long-Term Debt			
(d)	Motor Vehicle Purchases			
(e)	Equipment Purchases			
(f)	Capital Expenditures	\$3,049,503.39		
(g)	Contracts (Other than Row (h))			
	Payments Made to a Third Party to Solicit,			
(h)	Administer, or Manage Rural Hospital Tax	\$117,765.00		
(11)	Credit	<i><i><i><i><i><i></i></i></i></i></i></i>		
	Donations			
(i)	Other	\$746,061.97		
(j)	Total Expenditures in 2020	\$3,913,330.36		
OCGA 31-8-9.1(c)(1)(ii): Percent of Donations Made to a				
	to Solicit, Administer, or Manage Rural			
Hospital Ta		3.00%		

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Our oncology service line has been a primary reason for our participation in the rural hospital tax credit monies. Since our oncology center's opening in 2018, we have faced the demand of providing a full range of services, including radiation oncology. After receiving a CON, we were able to begin construction on a radiation unit. A portion of the 2020 tax credit monies received paid for the cost of a \$3 million linear accelerator. The remaining funds were spent on serving indigent oncology patients.

Unspent Donated Funds.....

\$316,965.15

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Unspent monies will continue to aid in serving indigent oncology patients.

Hospital:	Crisp Regional Hospital	Date:	1/19/2021
Dural Haa	sitel Tay Credit Denstions		
<u>, Kurai Hos</u> (a)	<u>pital Tax Credit Donations</u> Total Donations in 2020	\$1,348,679.00	
(d)	Total Unspent Donations from Prior	\$1,548,079.00	
(b)	Years		
	Total Funds Available in		
(c)	2020	\$1,348,679.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(c) (d)	Motor Vehicle Purchases		
(u) (e)			
	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
	Payments Made to a Third Party to Solicit,		
(h)	Administer, or Manage Rural Hospital Tax Credit	\$40,460.37	
	Donations		
(i)	Other		
(j)	Total Expenditures in 2020	\$40,460.37	
0064 31-9	8-9.1(c)(1)(ii): Percent of Donations Made		
	Party to Solicit, Administer, or Manage		
	bital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

See Attached.

Unspent Donated Funds..... \$1,308,218.63

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Due to COVID in 2020 we were delayed with Cardiology Campaign Kick-Off and will be utilizing theses funds to kick-off in 2021. See attached for additional info.



Cardiac Rehab Program

We have plans to establish a new hospital-based cardiac rehab program to ensure that patients and families in our community have ongoing, supportive service to recover from heart attacks and strokes.

Recruitment of Cardiologist

Plans are underway to recruit a new cardiologist to provide board-certified cardiac services to patients in our community. No longer will patients have to travel for these cardiac services. As we expand our cardiac services, we will continue to look at opportunities to serve the healthcare needs of these patients in our local setting

 Hospitalist Program Recruitment of full-time hospitalist for a hospitalist program.

The items mentioned above will help us to continue providing quality healthcare to our community as well as implement more specialized healthcare services for those in our area who so desperately need them, despite lower reimbursement. The specific expenditure items will be established once the amount of the donations are determined and received.

Hospital:	Dodge County Hospital	Date:	Janusry 29, 2021	
	pital Tax Credit Donations			
(a)	Total Donations in 2020	\$999,542.00	_	
(b)	Total Unspent Donations from Prior			
. ,	Years		-	
(c)	Total Funds Available in 2020	\$999,542.00		
			-	
Rural Hos	pital Tax Credit Expenditures			
(a)	Personnel Expenses		_	
(b)	Regular Operating Expenses	\$969,555.74	_	
(c)	Payments to Reduce Long-Term Debt		_	
(d)	Motor Vehicle Purchases		-	
(e)	Equipment Purchases		-	
(f)	Capital Expenditures		-	
(g)	Contracts (Other than Row (h))			
	-		-	
	Payments Made to a Third Party to			
	Solicit, Administer, or Manage Rural			
(h)	Hospital Tax Credit	\$29,986.26		
	Donations			
			-	
(i)	Other		-	
(j)	Total Expenditures in 2020	\$999,542.00	-	
0064 31-	3-9.1(c)(1)(ii): Percent of Donations Made			
	Party to Solicit, Administer, or Manage			
	bital Tax Credit	3.00%		
	-		-	
	narrative description of the hospital's 2020 e		the expenditures aligned to the	
hospital's 5-Year Plan. (Attach additional pages as necessary)				

Tax Credit donation receive were used to offset the losses of employed physician offices

Unspent Donated Funds..... \$0.00

Hospital:	Donalsonville Hospital Inc	Date:	1/12/2021
Rural Hos	pital Tax Credit Donations		
	Total Donations in 2020	\$203,327.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$203,327.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	–– Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$6,099.81	
(i)	Other		
(j)	Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	
	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces	•	he expenditures aligned to the

Donations expended in 2020 were used to fund physician office start ups in Donalsonville.

Unspent Donated Funds..... (\$6,099.81)

Hospital:	Dorminy Medical Center	Date:	1/27/202
Rural Hosi	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$3,685,393.25	
(b)	Total Unspent Donations from Prior Years	\$1,235,010.84	
(c)	Total Funds Available in 2020	\$4,920,404.09	
	pital Tax Credit Expenditures		
(a)	Personnel Expenses	6267 770 20	
(b)	Regular Operating Expenses	\$367,778.30	
(c)	Payments to Reduce Long-Term Debt	\$806,000.00	
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$110,561.80	
(i)	Other		
(j)	Total Expenditures in 2020	\$1,369,750.36	
to a Thi r d Rural H os j	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Five year plan outlined expenditures concentrating on recruitment of Orthopedic Ssurgeon and General Surgeon, capital equipment replacement and reduction of outstanding AP. For 2020, recruitment efforts continued with success in Orthopedics and a General Surgeon. DMC successfully recrutied an Ortopedic Surgeon in 2020. Due to the Covid-19 crisis and the restrictions that took place we decided it was best to not start a brand new practices. Capital equipment purchased includes, Curvature server hardware, cooling tower, and generator. Payments were made on reducing outstanding accounts payables. Uncompensated care rose to \$2,300,000, dollars spent on regular operations went to support the cost of those that could not pay.

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

In 2020 DMC successfully recruited a General Surgeon, his practice starts up in 2021 and monies from the RTC will be used for surgical equipment and O.R. lighting. Funds will be used to update capital equipment, a new phone system, and the purchasing of omnicells. The remainder will be used to support operations and held in reserves for future needs.

Hospital:	Effingham Health System	Date:	2/1/202
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$298,717.00	
(b)	Total Unspent Donations from Prior Years	\$57 211 22	
(c)	Total Funds Available in 2020	\$355 928 33	
	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row {h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$8,961.51	
(1)			
(i)	Other Total Expenditures in 2020		
(j)		\$297,957.64	
OCGA 31-	8-9.1(c)(1)(ii): Percent of Donations Made		
	Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Funding received from the Rural Hospital Tax Credit was used to renovate our existing Gift Shop into a new **Retail Pharmacy** for our patients to utilize after their hospital encounters. Our goal is to provide patients an alternative option to receive their medications before they leave the facility. Alongside this development was the implementation of a "Meds-to-Beds" program for our patients to assist them with receiving their medications upon hospital discharge. Data has shown that one of the highest causes of hospital readmissions is not following prescribed medication regiments. With our new pharmacy we hope to help alleviate that issue for the Effingham patient population. Additional tax credit funds have been used to purchase new Alaris Pump Modules across the hospital to standardize our clinical infrastructure. Lastly, funding was used to add Patient Monitoring Systems in the Medical/Surgical department which provided a monitor for all 25 patient rooms.

Unspent Donated Funds...... \$57,970.49

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Unspent funds from the Rural Hospital Tax Credit have been allocated for purchase of a new ventilator to be used due to the increase in COVID-19 cases across the state. Additional funds will also cover the purchase of a scope replacement that was needed for the Surgical Services department.

Hospital:	Elbert Memorial Hospital	Date:	1/29/2021
D			
<u>Kural Hos</u> (a)	<u>pital Tax Credit Donations</u> Total Donations in 2020	\$723,937.00	
(d)	Total Unspent Donations from Prior		
(b)	Years	\$4,428.10	
	Total Funds Available in	······	
(c)	2020	\$728,365.10	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$17,800.00	
(b)	 Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(a) (e)	 Equipment Purchases		
(e) (f)	Capital Expenditures		
(r) (g)	Contracts (Other than Row (h))		
	Payments Made to a Third Party to Solicit,		
(h)	Administer, or Manage Rural Hospital Tax	\$21,718.11	
	Credit Donations		
	Donations		
(i)	Other		
(j)	 Total Expenditures in 2020	\$62,918.11	
OCGA 31-	-8-9.1(c)(1)(ii): Percent of Donations Made		
to a Third	Party to Solicit, Administer, or Manage	2.00%	
Rural Hos	pital Tax Credit	3.00%	
Donation	s		
	narrative description of the hospital's 2020 ex	· · ·	nditures aligned to the
hospital's	5-Year Plan. (Attach additional pages as neces	sary)	

The 2020 expenditures were in line with our 5-year plan. The funds received through Georgia HEART in 2020 were used for operations and to purchase new equipment and supplies.

Unspent Donated Funds.....

\$665,446.99

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The unspent donated funds will continue to be used for the purchase or lease of state-of-the art Hospital equipment and to expand outpatient healthcare services in the community.

Hospital:	Emanuel Medical Center	Date:	1/29/2021
D			
	Dital Tax Credit Donations	6724 402 00	
(a)	Total Donations in 2020	\$734,483.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$734,483.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	— Motor Vehicle Purchases		
(e)	 Equipment Purchases	\$250,000.00	
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$22,034.49	
(i)	Other		
(j)	Total Expenditures in 2020	\$272,034.49	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Emanuel Medical Center utilized Georgia Heart funds to purchase a new Digital Mammography unit. The legacy unit was at end of life and over ten years old. This new machine allowed us to keep providing mammography services and provided us with the newest technology to better serve our patients.

Unspent Donated Funds..... \$462,448.51

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

There are still many capital improvements greatly needed at the hospital. Most notably is a new roof. We have put this project off many times due to lack of funding. The majority of our contributions came in late in the calendar year, so these will allow us to work on this much needed project.

Hospital:	EVANS MEMORIAL HOSPITAL	Date:	1/29/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$299,205.23	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in	\$299,205.23	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$290,229.07	
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$8,976.16	
(i)			
(j)	 Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit s	3.00%	
	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces		enditures aligned to the

The Georgia Heart funds were used in the recutiment and retention of staff. Hazard bonuses were paid out in 2020 and well as adding sign on bonuses and retention bonuses for hard to fill positions such as RNs.

Unspent Donated Funds..... \$0.00

Habersham Medical Center	Date:	1/29/2021
nital Tax Credit Donations		
	\$603,961.00	
•		
Total Funds Available in		
2020	\$603,961.00	
pital Tax Credit Expenditures		
Personnel Expenses		
– Regular Operating Expenses	\$585,842.17	
Payments to Reduce Long-Term Debt		
Motor Vehicle Purchases		
Equipment Purchases		
Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$18,118.83	ā
Other		
Total Expenditures in 2020	\$603,961.00	
8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	
	pital Tax Credit Donations Total Donations in 2020 Total Unspent Donations from Prior Years Total Funds Available in 2020 pital Tax Credit Expenditures Personnel Expenses Regular Operating Expenses	pital Tax Credit Donations \$603,961.00 Total Donations in 2020

hospital's 5-Year Plan. (Attach additional pages as necessary)

See attached

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A

2020 Rural Hospital Tax Credit Narrative

Habersham Medical Center used the funds received from the Rural Hospital Tax Credit to help offset the cash flow impact from its operational deficit and address working capital needs. Habersham Medical Center had been negotiating a unique new arrangement with Northeast Georgia Health System during this time period, culminating in a highly innovative agreement that became effective on November 18, 2019. This agreemet will help HMC to remain viable for the next four years, at which time NGHS will have the option to purchase HMC. The availability of these funds provided a much needed level of financial support, especially at a critical time while this deal was being finalized.

The Rural Hospital Tax Credit is very beneficial to the facilities that received the proceeds of the tax credit. Rural healthcare continues to be plagued by market erosion, especially in the more favorable "commercial payor" market segment. If this trend continues, rural facilities will be in even greater financial perll. This is especially true for the rural Prospective Payment System (PPS) facilities as they have a much higher percentage of fixed costs to support. Since these facilities are not reimbursed on a cost-based system, any reduction in patient volume and/or an adverse change in payor mix will significantly impact financial performace. For this reason, the Rural Hospital Tax Credit is extremely beneficial and very much appreciated.

Thank you.

Hospital:	Higgins General Hospital	Date:	1/31/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,292,291.73	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$1,292,291.73	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses	\$556,405.98	
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$252,366.00	
(f)	Capital Expenditures	\$444,751.00	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$38,768.75	
(i)	Other		
(j)	Total Expenditures in 2020	\$1,292,291.73	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Higgins General Hosptial has had multiple patches to the roof. Over time, the patches no longer work to prevent leaks. In 2020, the decision was made to replace the roof after a significan leak at the nurses station at a cost of \$375,000. In addition, issues with humidity in the OR has threatened the inventory and two redundant humidifiers were added at a cost of \$69,700. Various minor equipment purchases of \$252,366 were purchased. Operating expenses are to offset the additional supplemental pay for emergency room physicians. Part of this pay is to keep around the clock physicians when the billings won't pay to cover that. Part of it is to increase the level of physician we can have in our ED.

Unspent Donated Funds..... \$0.00

Hospital:	IRWIN COUNTY HOSPITAL	Date:	1/27/2021
Rural Hos	pital Tax Credit Donations		
	Total Donations in 2020	\$734,314.00	
	Total Unspent Donations from Prior		
(b)	Years		
(c)	Total Funds Available in	\$734,314.00	
(c)	2020	\$734,314.00	
Rural Hos	<u>pital Tax Credit Exp</u> enditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses	\$163,807.33	
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$22,029.42	
(i)	OtherPHYSICIAN RECRUITMENT	\$53,074.00	
(j)	Total Expenditures in 2020	\$238,910.75	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces		enditures aligned to the

Rural Tax Credit funds were used by irwin County Hospital to recruit a new Primary Care Physician's office as well as, to fund day to day operating expenses and to pay down old debt. All of these expenses fall within the scope of our five year plan of reducing accounts payable and recruiting a physician in Primary Care in order to diversify the services at ICH.

Unspent Donated Funds.....

\$495,403.25

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

A challenge that we face is recruiting and retaining quality personnel. Irwin County Hospital currently hasa large number of RN positions unfilled. The smaller facilities find it very difficult to compete with the larger higer paying facilities. Donations would be used to offer competitive recruitment packages to bring talented staff on board. We will also continue to pay down old debt.

Hospital:	Jasper Memorial Hospital	Date:	1/26/2021
Dural Has	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,091,712.00	
(b)		\$0.00	
(c)	Total Funds Available in 2020	\$1,091,712.00	
<u>Rural Hos</u>	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	 Capital Expenditures		
(g)	 Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$32,751.36	
(i)	Other		
(j)	– Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Jasper County was impacted by COVID-19 as many areas were, with periods of time where local testing positivity rates passed 20%. Our five-year plan focused on continued support for the newly opened Women's Health program, Therapy services, and a flexible approach to meeting the needs of the elderly and low income population of our area. We recognized a need for physical modifications to our buildings to allow Jasper Memorial to more safely serve our community. As such, spending was limited in this year to redesign and construction costs with most outlays pushed to 2021.

Unspent Donated Funds..... \$998,376.80

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Jasper Memorial has a patient care/safety redesign project underway and has only expended on the architectural portion of the project during 2020. The project will break ground in early 2021 and is expected to cost in excess of \$2,500,000. The remaining funds from 2020 will be applied to this project during 2021.

Hospital:	Jeff Davis Hospital	Date:	1/22/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$196,177.00	
(b)	Total Unspent Donations from Prior Years	\$99,602.81	
(c)	Total Funds Available in 2020	\$295,779.81	
Rural Hos	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses	\$0.00	
(b)	Regular Operating Expenses	\$0.00	
(c)	Payments to Reduce Long-Term Debt	\$0.00	
(d)	Motor Vehicle Purchases	\$0.00	
(e)	Equipment Purchases	\$345,106.00	
(f)	Capital Expenditures	\$31,162.00	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$5,885.31	
(i)	Other		
(j)	Total Expenditures in 2020	\$382,153.31	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

As specified in our five year plan, the age of our plant and equipment is well beyond its years and useful life. We purchased a new mammo machine for \$345,106 to replace our old one that was no longer serviceable. A new server was also purchased for \$31,162 to update our IT infrastructure and backup system for IT.

Unspent Donated Funds..... (\$86,373.50)

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

All Money was spent for the 2020 Tax Credit year.

GEORGIA HEART HOSPITAL PROGRAM Helping Enbance diseas to Rural Treatment

Jeff Davis Hospital As of December 31, 2020

HEART Activity Report	Totals
Beginning Balance - 01/01/2020	0.00
Contributions	196,177.00
Administrative Fee	(5,885.31)
Administrative Fee as a Percentage of Contributions	s 3.00%

Hospital:	Jefferson Hospital	Date:	January 29,2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$611,240.00	_
(b)	Total Unspent Donations from Prior Years	\$206,150.21	
(c)		¢917 200 21	-
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		_
(b)	Regular Operating Expenses	\$166,332.65	_
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		-
(e)	Equipment Purchases		-
(f)	Capital Expenditures	\$274,875.21	-
(g)	Contracts (Other than Row (h))		-
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$18,337.20	
(i)	– Other	\$15,142.20	-
(j)	Total Expenditures in 2020		-
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Jefferson Hospital's 5-year plan involves creating a stable, diverse revenue stream by expanding current service lines, opening new service lines as well as addressing some aged payables. For FY 2020, we utilized tax credit contributions to support the construction of our 10-bed adult behavioral health unit and intensive outpatient behavioral health program. We allocated some of our tax credit funds to assist with upgrades in our Multi-Specialty Clinic to include LED conversion and name plates for new artwork. The space is much more inviting and allows for an increase in satisfaction in terms of the patients' overall experience. We also began upgrading our Women's Health Clinic and Louisville Children's Clinic with the funds recieved through this program. The space was overdue for several upgrades to include paint, flooring, lighting, bathroom renovations and other cosmetic necessities. The behavioral health unit renovation and ugrades in the Women's Health Clinic and Louisville Children's Clinic are still in progress. A portion of the funds were used to address other accounts payable.

Unspent Donated Funds..... \$342,702.95

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The unspent contributions are being held in reserve for the following reasons: 1) To be used as a reserve fund, 2) To be used in 2021 to cover expenses associated with the development of Jefferson Hospital's 10-bed adult behavioral health program and intensive outpatient behavioral health program, 3) To continue to support upgrades in Jefferson Hospital's Louisville Children's Clinic and Women's Health Clinic.

Hospital:	John D. Archbold Memorial Hospital	Date:	1/21/202
	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,543,728.00	
(b)	Total Unspent Donations from Prior		
()	Years Total Funds Available in	· · · · · · · · · · · · · · · · · · ·	
(c)	2020	\$1,543,728.00	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	- Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$46,311.84	
(i)	- Other	\$1,497,416.16	
(j)	– Total Expenditures in 2020		
:o a Third Rural Hos	– 8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Consistent with the 5 Year Plan submitted in 2020, the Hospital used the contributions received under the Rural Hospital Tax Credit Program to offset the tremendous burden of uncompensated care.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A

Hospital:	Liberty Regional Medical Center	Date:	1/22/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,008,892.00	
(b)	Total Unspent Donations from Prior Years	\$568,280.75	
(c)		\$1,577,172.75	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$0.00	
(b)	 Regular Operating Expenses	\$0.00	
(c)	Payments to Reduce Long-Term Debt	\$0.00	
(d)	Motor Vehicle Purchases	\$0.00	
(e)	Equipment Purchases	\$12,169.90	
(f)	Capital Expenditures	\$461,628.00	
(g)	Contracts (Other than Row (h))	\$0.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$30,266.76	
(i)	Other	\$0.00	
(j)	Total Expenditures in 2020	\$504,064.66	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

This year we were able to focus on facility capital needs of the organization. For several years we had multiple facility issues due to the age and size of the existing feed water system. Unfortunately, we did not have the funds to replace the system. The funding from GA Heart contributions allowed us to replace the entire system.

Unspent Donated Funds..... \$1,073,108.09

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Liberty Regional has been focusing and planning the offering of oncology services for many years. Each year we have used GA Heart contributions as a financial source to aide in the financial burden of starting a new service line. At the end of 2020 we finalized the plan of opening the new oncology practice. We are pleased to now have an oncology clinic as of January 2021. The remaining GA Heart funds will go directly to the cost of this practice and aid in the operating capital cost of the new service line.

Hospital:	MEADOWS REGIONAL MEDICAL CENTER	Date:	2/1/2021
Dunglille			
(a)	<u>pital Tax Credit Donations</u> Total Donations in 2020	\$520,162.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	_
(c)	Total Funds Available in 2020	\$520,162.00	-
<u>Rural Hos</u> ı (a)	<u>pital Tax Credit Expenditures</u> Personnel Expenses	\$232,007.00	_
(b)	Regular Operating Expenses		_
(c)	Payments to Reduce Long-Term Debt		_
(d)	Motor Vehicle Purchases		_
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		_
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$15,604.86	
(i)	Other	\$272,550.14	– Offset cost of indigent care
(j)	Total Expenditures in 2020	\$520,162.00	_
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	_

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The funds allowed Meadows to continue to provide two clinical family case managers to assist patients and families in identifying and qualifying for various assistance programs after they leave our facility. They were also subsidized an RN to act as a clinical coordinator. This position followed patients after discharge to insure they were able to receive follow-up care and necessary medications. The remaining funds were used to subsidize the care delivered to the indigent population in our community and surrounding region. The cost to the system continues to increase year over year. These additional funds backfill a small portion of the financial shortfall associated with this care.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

There were no unspent funds at the end of 2020. The amounts received after 12-31-2020 via transfer were used to offset expenses incurred prior to 12-31-2020.

Hospital:	The Medical Center of Peach County	Date:	12/31/2020
Rural Hosp	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$490,662.00	
(b)	Total Unspent Donations from Prior Years		
(c)	Total Funds Available in 2020	\$490,662.00	
Rural Hosp	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$14,719.86	
(i)	- Other		
(j)	Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
	narrative description of the hospital's 2020 e 5-Year Plan. (Attach additional pages as nece	•	he expenditures aligned to the
1	cal Center of Peach County used the funds re ebt it incurred to build the facility and to sus		o pay interest and long-term debt
Unspe	ent Donated Funds	\$0.00	
	ere unspent donated funds at the end of 202 Iditional pages as necessary)	0, describe how the fu	nds will be utilized in future years.

No funds were left

	2020 Rural Hospital Tax Credit D	onation and Expendi	iture Report	
Hospital:	MEMORIAL HOSPITAL AND MANOR	Date:	*	1/29/2021
Rural Hos	pital Tax Credit Donations			
(a)	Total Donations in 2020	\$812,117.00		
(b)	Total Unspent Donations from Prior Years	\$539,570.36		
(c)	Total Funds Available in	\$1,351,687.36	×	
<u>Rural Hos</u> (a)	pital Tax Credit Expenditures Personnel Expenses	\$175,000,00		
• •				
(b)	Regular Operating Expenses			
(c)	Payments to Reduce Long-Term Debt			
(d)	Motor Vehicle Purchases			
(e)	Equipment Purchases		×	
(f)	Capital Expenditures			
(g)	Contracts (Other than Row (h))			
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$24,363.51	i.	
(i)	Other	\$0.00		
(j)	Total Expenditures in 2020	\$199,363.51		
OCGA 31- to a Third Rural Hos	– 8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	8	
Donations	-			

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Donations assist in providing care for patients unable to pay for healthcare. Uncompensated care causes a significant strain on our operating cash. Georgia Heart donations were instrustmental in providing much needed renovation and updates to our nursing home facility. Our nursing home is one of our more profitable services and aids in the continuation of this facility. In addition, we were able to replace approximately twenty antiquated hospital beds in Med Surge and OB/Gyn area; another lucrative and valuable service provided by Memorial Hospital and Manor to our thriving community.

Unspent Donated Funds......\$1,152,323.85

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

For segeration of funds, Georgia Heart donations are transferred from Cadence bank into a separate account from our daily operating funds. As projects are completed, we transfer funds from our Georgia Heart account into our operating account. The nursing home renovation project was not completed by the end of the calendar year. The new beds had not been invoiced and paid as well. Once these payments are made nominal unspent funds will remain.

Hospital:	MILLER COUNTY HOSPITAL	Date:	1/29/2021
Pural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$860,717.00	
(b)	Total Unspent Donations from Prior Years	\$500,623.79	
(c)	Total Funds Available in 2020	\$1,361,340.79	
Rural Hos	– pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$0.0 0	
(b)	– Regular Operating Expenses	\$0.00	
(c)	– Payments to Reduce Long-Term Debt	\$0.00	
(d)	Motor Vehicle Purchases	\$0.00	
(e)	 Equipment Purchases	\$0.00	
(f)	Capital Expenditures	\$0.00	
(g)	Contracts (Other than Row (h))	\$0.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$25,821.51	
(i)	 Other		
(j)	Total Expenditures in 2020	\$25,821.51	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Unspent Donated Funds..... \$1,335,519.28

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Due to unforeseen circumstances caused by the Covid-19 pandemic, we had to postpone the start of the new lab and north hall renovations. We will combine the funds received in 2020 with those from 2019 to help with the cost of this project which is scheduled to begin in late March 2021. Once completed, the size of our lab with be more than doubled and will include a new microbiology lab and new instruments. We will also convert 8 regular rooms into negative pressure rooms to assist in the care of patients with airborne viruses.

Hospital:	Mitchell County Hospital	Date:	1/21/2021	
Rural Hosi	pital Tax Credit Donations			
(a)	Total Donations in 2020	\$174,217.00		
	Total Unspent Donations from Prior			
(b)	Years			
(c)	Total Funds Available in 2020	\$174,217.00		
Rural Hos	pital Tax Credit Expenditures			
(a)	Personnel Expenses			
(b)	Regular Operating Expenses			
(c)	Payments to Reduce Long-Term Debt			
(d)	Motor Vehicle Purchases			
(e)	Equipment Purchases			
(f)	Capital Expenditures			
(g)	Contracts (Other than Row (h))			
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$5,226.51		
(i)	Other	\$168,990.49		
(j)	Total Expenditures in 2020	\$174,217.00		
to a Third Rural Hosp	- 3-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%		
	narrative description of the hospital's 2020 5-Year Plan. (Attach additional pages as nec	•	he expenditures aligned to the	
Consistent with the 5 Year Plan submitted in 2020, the Hospital used the contributions received under the Rural Hospital Tax Credit Program to offset the tremendous burden of uncompensated care.				

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

N/A

Hospital:	Monroe County Hospital	Date:	12/31/2020
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,301,950	
(b)	Total Unspent Donations from Prior Years	\$19,683	
(c)	Total Funds Available in 2020	\$1,321,633	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses	\$1,282,574	
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$39,059	
(i)	 Other		
(j)	Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	
Provide a	narrative description of the hospital's 2020 ex	penditures and how the	expenditures aligned to the

hospital's 5-Year Plan. (Attach additional pages as necessary)

Monroe County Hospital used the dollars receive this year to offset the operational loss of the facility. The facility contracted physicians to provide hospitalist coverage which was part of this loss. It provided care to the indigent and charity population and also incurred bad debt. In addition, the hospital incurred cost during the construction process that was not covered by construction funds.

Unspent Donated Funds.....

\$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

No funds were left over.

Hospital:	Morgan Medical Center	Date:	1/29/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$853,136.00	
(b)	Total Unspent Donations from Prior Years	\$901,450.85	
(c)	Total Funds Available in	\$1,754,586.85	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt	\$712,140.90	
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$109,056.04	
(f)	Capital Expenditures	\$907,795.83	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$25,594.08	
(i)	Other		
(j)	Total Expenditures in 2020	\$1,754,586.85	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Tax credit funds from 2020 were used for a variety of hospital expenditures. A significant portion of the funds was spent on debt service payments on our \$35 million USDA Community Facilities Direct Loan for our new replacement hospital facility that opened in December of 2018. Capital expenditures included a patient registration and financial services platform that enables us to more accurately confirm eligibility and medical necessity, reduce payer denials, quote patient estimates, and aids in helping patients register for Medicaid and our indigent care options. Each of these components plays a vital role in increasing collections and reducing indigent/uncompensated care. Equipment purchases include a Stryker Surgical Camera and C-Arm for

for expanded capabilities in our Surgical Suite, and a portable ultrasound system to allow for improved imaging at the bedside.

Unspent Donated Funds..... \$0.00

Hospital:	Navicent Health Baldwin	Date:	12/31/2020	
Rural Hos	pital Tax Credit Donations			
(a)	Total Donations in 2020	\$686,878.00		
(b)	Total Unspent Donations from Prior Years			
(c)	Total Funds Available in 2020	\$686,878.00		
Rural Hos	pital Tax Credit Expenditures	11		
(a)	Personnel Expenses			
(b)	Regular Operating Expenses			
(c)	Payments to Reduce Long-Term Debt			
(d)	Motor Vehicle Purchases		12	
(e)	Equipment Purchases			
(E)	Capital Expenditures			
(g)	Contracts (Other than Row (h))			
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$20,606.34		
(i)	Other			
(j)	Total Expenditures in 2020	\$686,878.00		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit s	3.00%		
	narrative description of the hospital's 2020 5-Year Plan. (Attach additional pages as nec		ne expenditures aligned to the	
Navicent Health Baldwin used the funds received in 2020 to pay the interest on its long-term debt and to make capital purchases for the facility to continue its mission to provide healthcare to the community.				
Unspent Donated Funds \$0.00				
If there w	are unspent donated funds at the end of 20°	20 describe how the fur	ds will be utilized in future years	

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

No funds left over

Hospital:	Phoebe Sumter Medical Center	Date:	1/29/2021
Rural Hos	pital Tax Credit Donations		
(a)		\$1,079,811.00	
(b)	Total Unspent Donations from Prior Years	\$729,963.69	
(c)	Total Funds Available in 2020	\$1,809,774.69	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$ 1,508,508.62	
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$32,394.33	
(i)	Other		
(j)	Total Expenditures in 2020		
to a Third Rural Hosp	3-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
Denations			
	narrative description of the hospital's 2020 e 5-Year Plan. (Attach additional pages as nec	•	e expenditures aligned to the

The hospital purchased mutiple capital equipment items needed throughout 2020: 5 GI Scopes, 6 OR monitors, Orthopedic instrumentation, Medical Patient Monitors, ACL Shoulder instrumentation, and Endoflip system, and the Catalyst 9300 system. These purchases are necessary in our 5year plan for continuity of patient care and equipment replacement.

Unspent Donated Funds.....

\$268,871.74

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

Unused funds will be used for additional capital equipment and improvements during the time of financial uncertainty with COVID-19.

Hospital:	Phoebe Worth Medical Center	Date:	1/29/2021
Rural Has	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$186,572.00	
(b)	Total Unspent Donations from Prior Years	\$1,803,566.27	
(c)	Total Funds Available in 2020	\$1,990,138.27	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$242,964.00	
(f)	Capital Expenditures	\$39,575.00	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$5,597.16	
(i)	Other		
(j)	Total Expenditures in 2020	\$288,136.16	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	
Provide a	narrative description of the hospital's 2020 e	xpenditures and how th	e expenditures aligned to the

hospital's 5-Year Plan. (Attach additional pages as necessary)

See attached.

Unspent Donated Funds..... \$1,702,002.11

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See attached.

Phoebe Worth Medical Center

Calendar Year 2020 Rural Health Tax Credit Funding Uses and Future Uses of Unspent Funds

2020 Equipment Purchases

Investment	Description	Dollars Funded
Internal Paging	Replacement and upgrade of outdated intercom	\$17,493
System Upgrade	system. Old system was failing and repairs were	
	unsatisfactory due to the obsolete system.	
Medical Air	Nearing end of life – Replacement needed	\$11,949
Compressor		
IT Room HVAC	New HVAC required for IT Room – room	\$7,487
	temperature had to be better regulated for the IT	
	equipment and addition of new equipment.	
Boiler Replacement	Nearing end of life Replacement needed	\$59,436
Jump Tech Inventory	Investment made to implement an automated	\$53,324
Management System	supply charging system. System implemented to	
	replace manual charge sticker process.	
Heating Water Pump	Nearing end of life – Replacement needed	\$14,091
OB ER Stretcher	Obstetrics Stretcher for Emergency Room	\$6,600
Bariatric Bed	Invested in a Bariatric Bed to replace prior process	\$30,669
	of renting a bed when needed. Bari Beds were in	
	frequent demand and having one on hand will	
	simplify our meeting patient needs.	
ER Bathroom Repair	Emergency Room patient bathroom posed	\$9,690
and Rescue Door	possible risks to behavioral health patients.	
Installation	Installed a rescue door that will enable quick	
	access to patients and repaired broken fixtures.	
CO2 Monitor	Replacement was needed.	\$3,190
Kitchen Ductwork	Repair was necessary in the kitchen where the	\$17,934
Repair	ductwork had leaked and created a weak point in	
	the ceiling above the main prep station.	
Specialty Clinic HVAC	Replacement was needed.	\$6,938
Replacement		
Lab Countertop	Replacement was needed.	\$4,163
Replacement		
	Total Equipment Purchases	\$242,964

2020 Capital Expenditures

Patient Shower	Private shower room updated	\$13,900
Room		
Patient Shower	Removed old out of date sitting tub and built a	\$25,675
Room	large stretcher ready shower room.	
	Total Capital Expenditures	\$39,575

Phoebe Worth Medical Center

Calendar Year 2020 Rural Health Tax Credit Funding Uses and Future Uses of Unspent Funds

Future Uses of Unspent Funds

Investment	Description	Amount
Generator	Generator was installed in the early 70's and is past its	\$644,500
Replacement	useful life – very difficult to repair due to its age	
Parking Lot Project	Current parking lot is in need of complete replacement	\$300,000
	as it is broken up and unsafe in areas	
Renovation Project	Renovation needed to maximize current footprint and	To Be Quoted
 – Lab Department 	work flows. Has been mentioned by surveyors during	
	the last 3 surveys.	
Renovation Project	Renovation to update workstation to a more open air,	\$60,000
– Medical Floor	patient/user friendly and approachable station.	
Nurses' Station		
Patient Beds for	Bed replacement project – between FYs 2019 and 2020,	\$110,430
Medical Floor (10	we've replace 15 PPMH retired/2 nd hand patient beds	1
New Beds)		
IV Pump ID	25 ID Scanners for IV Pumps – The addition of ID	To Be Quoted
Scanners	scanners to the IV pumps enhances our security and	
	safety efforts revolving around access to medications.	
New Roof for	Current roofing is at end of life and is showing signs of	To Be Quoted
Professional Bldg.	deterioration	
#3		
Renovate Rehab	Current rehab area is original to the 1973 build with	To Be Quoted
Department	operating rooms serving as segregated gyms. The walls,	
	flooring, painting, etc. are all true to the original build as	
	an Operating Room. Renovations would focus on	
	creating an energizing space offering an inviting open	
	floor plan for maximizing patient/staff work flow as well	
	as creating private spaces for therapist evaluations and	
	work ups. Space would be retrofitted to consolidate all	
	therapy services, physical, speech and occupational, into	
	this newly renovated centralized space for providing	
	needed services to patients.	

Hospital:	Piedmont Mountainside Hospital	Date:	2/1/2021
5 111			
	<u>pital Tax Credit Donations</u> Total Donations in 2020	¢2 120 710 20	
(a)		\$3,139,719.30	
(b)	Total Unspent Donations from Prior Years	\$1,102,413.75	
	Total Funds Available in		
(c)	2020	\$4,242,133.05	
	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$276,533.00	
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
	Payments Made to a Third Party to Solicit, Administer,		
(h)	or Manage Rural Hospital Tax Credit	\$94,191.58	
	Donations		
(i)	- Other	\$210,396.00	
(i) (j)	Total Expenditures in 2020	\$581,120.58	
0)		\$301,120.38	
OCGA 31-	8-9.1(c)(1)(ii): Percent of Donations Made to a Third		
	olicit, Administer, or Manage Rural Hospital Tax Credit	3.00%	
Donations			
Provido a	- narrative description of the hospital's 2020 expenditures	and how the expenditures aligned to t	ha haspital's E Vaar Dlap

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

In 2020, Piedmont Mountainside Hospital (PMH) updated our 6-bed observation unit into a fully functioning med-surg short stay unit with upgrades to the department infrastructure including bathroom modifications and a visitor amenity area. As the COVID-19 pandemic exploded in the region this unit was perfectly positioned to act as our expanded ICU due to the changes.

Also, PMH completed a master facility planning process which recommended PMH construct 15-30 additional universal beds. Funds were used for architectural and strategic consulting services to identify current operational efficiencies/deficits and develop future construction recommendations. The engagement allowed PMH to develop a cohesive multi-year capital project plan for which PMH plans to use additional rural tax funds on.

Last, multiple minor equipment purchases were completed, e.g. Nursing Dept Vein Finder, Emergency Dept White Noise Overhead System, Endoscopy Instruments to improve patient care and Outdoor Awnings at entry ways. These purchases align with PMH's fiveyear plan to ensure the hospital has necessary medical equipment and upgrades to better serve its patients.

Unspent Donated Funds.....

\$3,661,012.47

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

In upcoming years, PMH plans to remain consistent with its five-year plan by using donated funds toward medical equipment and technology replacement and upgrades, expansion of services in the community, physician recruitment efforts, facility expansion and/or renovation projects, and working with other organizations to expand behavioral health services.

Hospital:	POLK MEDICAL CENTER	Date:	1/21/2021
Pural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$592,495.11	
(b)	– Total Unspent Donations from Prior Years	\$716,005,79	
(c)	Total Funds Available in	\$1,308,500.90	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$0.00	
(b)	Regular Operating Expenses	\$21,797.43	
(c)	Payments to Reduce Long-Term Debt	\$0.00	
(d)	Motor Vehicle Purchases	\$0.00	
(e)	Equipment Purchases	\$4,816.40	
(f)	Capital Expenditures	\$232,643.71	
(g)	Contracts (Other than Row (h))	\$0.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$17,774.85	
(i)	 Other	\$0.00	
(j)	Total Expenditures in 2020	\$277,032.39	
to a Third Rural Hosj	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Many of the Floyd Polk Medical Center 2019 stated future goals were realized in 2020. The onsite walking trail open to patients, staff, and the public was completed promoting wellness. Clean Hands Safe Hands technology continues to promote the safety of our patients and staff. PMC's goal to address the social determinants of health continued through the existing partnership with the local Farmer's Market and expanded the reach of the program by conducting several pop-up markets in partnership with local businesses making fresh foods more readily accessible. Clinical Equipment was purchased for continued delivery of high quality patient care.

Unspent Donated Funds..... \$1,031,468.51

If there were unspent donated funds at the end of 2021, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

PMC is committed to continuing to meet the needs of the communities we serve encompassing the campus, as well as where residents live and work. Some of the projects will include a capacity and utilization evaluation of the Emergency department and outpatient services for potential expansion. In addition to the those specifically listed, donations will continue to be used to fund needed services locally, improve our facilities, create wellness environments on and around our campus, and expand our outreach efforts where residents live and work with a focus on the social determinants of health.

Hospital:	PUTNAM GENERAL HOSPITAL	Date:	1/20/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,851,403.82	
(b)	Total Unspent Donations from Prior	\$114,027.00	
(c)	Total Funds Available in 2020	\$1,965,430.82	
Rural Hosp	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses	N/A	
(b)	Regular Operating Expenses	N/A	
(c)	Payments to Reduce Long-Term Debt	N/A	
(d)	Motor Vehicle Purchases	N/A	
(e)	Equipment Purchases	N/A	
(f)	Capital Expenditures	N/A	
(g)	Contracts (Other than Row (h))	N/A	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$55,542.11	
(i)	Other		
(j)	Total Expenditures in 2020	\$55,542.11	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces		expenditures aligned to the
pandemic,	ity of our 2020 contributions were not submit , we have not spent any of our Heart money. , the event we did not receive any Provider Re	We needed to be sure v	
Unspe	ent Donated Funds	\$1,909,888.71	
	ere unspent donated funds at the end of 2020	, describe how the fund	s will be utilized in future years.
	ditional pages as necessary)		
a second as a second as a second s	ewards of the donations we have received, w elief Funds. When we are confident that we		

expenses, our board will convene to decide the best use of the funds. We will continue to work on our long term debt and needed upgrades for our hospital.

Hospital:	SGMC Berrien Campus	Date:	1/25/2021
Rural Hosi	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$606,780.00	
(b)	Total Unspent Donations from Prior Years	\$829,389.81	
(c)	Total Funds Available in 2020	\$1,436,169.81	
Rural Hosi	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$18,203.40	
(i)	Other		
(j)	Total Expenditures in 2020	\$69,008.00	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
	narrative description of the hospital's 2020 e 5-Year Plan. (Attach additional pages as nece		ne expenditures aligned to the
	er one priority for the SGMC Berrien hospita Its per month. A new ER will cost \$3.5 millio		-
Unspe	nt Donated Funds	\$1,367,161.81	

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See narrative above.

Hospital:	SGMC Lanier Campus	Date:	1/25/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$482,634.00	
(b)	Total Unspent Donations from Prior Years	\$937,256.61	
(c)	Total Funds Available in 2020	\$1,419,890.61	
Rural Hos	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$86,284.17	
(f)	Capital Expenditures	\$61,869.58	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$14,479.02	
(i)	- Other		
(i) (j)	Total Expenditures in 2020		
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	
	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as nece	•	expenditures aligned to the

SGMC Lanier hospital 5 year plan has recommended facility renovation (Pharmacy, Rehab, ED) and specialty physician recruitment (rotating clinic). Other plan recommendations call for an OP dialysis unit, primary care physician recruitment, and a new ER to be built in 5 years and a GI service to be started. Money from this program will be used to jump start these initiatives.

Unspent Donated Funds..... \$1,257,257.84

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See narrative above.

Hospital:	Southeast Georgia Health System - Camden Campus	Date:	27-Jan-21
NA	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,233,650.00	
(b)	Total Unspent Donations from Prior		
(~)	Years		
(c)	Total Funds Available in	\$1,233,650.00	
()	2020	<u> </u>	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	· · · · · · · · · · · · · · · · · · ·	
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		8
(e)	Equipment Purchases		
(f)	Capital Expenditures	\$1,258,354.00	
(g)	Contracts (Other than Row (h))		
	Payments Made to a Third Party to Solicit, Administer, or		
(h)	Manage Rural Hospital Tax Credit	\$37,009.50	
	Donations		
(i)	Other	· · · · · · · · · · · · · · · · · · ·	
(j)	Total Expenditures in 2020	\$1,295,363.50	
OCGA 31-	8-9.1(c)(1)(ii): Percent of Donations Made to a Third Party to		
Solicit, Ad	minister, or Manage Rural Hospital Tax Credit	3.00%	
Donations	3		

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The expenditures made with the 2020 tax credit donations were to add a new service to the Camden Campus for an outpatient Wound Care Center (\$1,031,910). At the Wound Care Center, the staff utilizes the most up-to-date approaches to wound healing and remain current in new scientific advances in wound care, including the use of the Center's hyperbaric chamber, which can be used to treat such wounds as diabetic extremity wounds, radiation tissue damage and crush injuries. Other equipment purchased includes an Omnicell cabinet (\$146,255), this replacement equipment dispenses unit doses of drugs. Also purchased was an urinalysis analyzer (\$41,407), lab equipment and a cystoscope (\$38,782) used in the surgical services area.

These purchases are consistent with our commitment to acquire the latest technology enabling us to provide safe, quality, accessible and cost effective care to meet the healthcare needs of the communities we serve. Clearly, this donation increased our ability to invest in equipment and technologies to better serve our communities.

Unspent Donated Funds.....

(\$61,713.50)

Hospital:	Southwest Georgia Regional Medical Cente	Date:	2/11/2021
Pural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$34,717.00	
(a) (b)	Total Unspent Donations from Prior	\$0.00	
(c)	Years Total Funds Available in 2020	¢24 717 00	
Rural Hosp	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$33,675.49	
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(r) (g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$1,041.51	
(i)	Other		
(j)	Total Expenditures in 2020	\$34,717.00	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage bital Tax Credit	3.00%	ę
	narrative description of the hospital's 2020 6 5-Year Plan. (Attach additional pages as nec		he expenditures aligned to the
These incr	OVID in the early months of 2020, pay increa eases were a estimated total investment of e operations was losing C.N.A staff to other s	more than \$55K. Pay ir	creases were necessary to retain

Unspent Donated Funds..... \$0.00

Hospital:	St. Mary's Good Samaritan Hospital	Date:	1/29/2021
Description			
<u>Rurai Hos</u> (a)	pital Tax Credit Donations Total Donations in 2020	\$2,149,943.00	
(b)	– Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in	\$2,149,943.00	
<u>Rural Hos</u>	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$210,000.00	
(b)	Regular Operating Expenses	\$949,283.00	
(c)	Payments to Reduce Long-Term Debt	\$0.00	
(d)	 Motor Vehicle Purchases	\$0.00	
(e)	– Equipment Purchases	\$256,336.00	
(f)	– Capital Expenditures	\$245,200.00	
(g)	 Contracts (Other than Row (h))	\$360,300.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$64,498.00	
(i)	Other	\$64,326.00	
(j)	Total Expenditures in 2020	\$2,149,943.00	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

See attached document.

Unspent Donated Funds..... \$0.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

See attached document.

As a rural hospital in an underserved community, one of the biggest challenges is to provide modern, life-saving services locally; otherwise, people in our community must travel 40 miles or more to reach hospitals in larger cities – travel time that is inconvenient at best, life-threatening at worst. Funding provided through the Rural hospital tax credit program has allowed Good Samaritan to continue its mission of providing the highest level of quality in service to its patients. A portion of the funds raised which is classified under "other expenditures " has been used to help offset the rising costs of uncompensated care so that Good Samaritan can continue to provide quality care to the underserved population while remaining financially able to meet the future health care needs.

The additional funding raised in 2020 that wasn't applied to the uncompensated care has allowed St. Mary's Good Samaritan Hospital to provide better services as well as meet the local health care needs. For 2020 the funds raised were used in the following ways:

- **Personnel Expenses:** Due to CY2020 being unforeseeable, Good Samaritan continued to offer sign-on bonuses for more critical vacancies such as nurses, which needed to be filled as soon as possible. Our hospital census steadily increased, which allowed us to be able to recruit an additional full-time case manager. In addition to the bonuses, Good Samaritan has made market adjustments to pay for both clinical and support services departments. Also, staff was given appreciation pay during the year 2020.
- **Regular Operating Expenses:** The number of drugs dispensed in our nursing units continued to be on the rise. The acuity of the number of patients increased by case mix index therefore requiring more costly drugs in operation expenses. We have also expanded our radiology service line by adding diagnostic mammography. We are very fortunate to have this capability that shortens the burden of traveling 40 miles for additional views and diagnostic imaging. In surgery, we have been able to reinstitute eye surgeries. Good Samaritan was also faced with some unexpected costs associated with sewer repairs this past year. The funding through this program allowed us to respond quickly and get these issues resolved in a timely manner.
- Equipment Purchases/Capital Expenditures: The tax credit funding made it possible to purchase a new 640 slice CT scanner, an autoclave for the OR, defibrillators, and additional training in various departments. These purchases have allowed us to continue providing exceptional care to our patients in our community while using advanced technology. The 640 slice CT scanner will be able to conduct coronary CTA's and brain profusions. This means so much to the community that we serve to have such advanced equipment in our rural hospital. We would not be able to operate as in hospital without the autoclave in the OR and defibrillators located in each department.
- **Contracts:** The rural tax credit program has allowed Good Samaritan Hospital to contract with Board Certified Emergency Medicine physicians who deliver the highest quality of care to our patients. Another contract that the hospital was able to continue with the help of the funding raised from the tax credit program was with our current hospitalist group. During the transition of our new CT scanner, we were required to rent a portable CT unit to ensure we did not have an interruption in patient care. Good Samaritan has also used funds for Tele medicine services which has provided acting physicians to be able to console with specialists in specific areas.

Hospital:	St. Mary's Sacred Heart Hospital	Date:	1/29/2021
Rural Hos	spital Tax Credit Donations		
(a)	Total Donations in 2020	\$862,933.95	
(b)	– Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$862,933.95	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$38,064.00	
(b)	– Regular Operating Expenses		
(c)	– Payments to Reduce Long-Term Debt		
(d)	– Motor Vehicle Purchases		
(e)	– Equipment Purchases	\$31,112.00	
(f)	– Capital Expenditures		
(g)	 Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$25,888.02	
(i)	Other	×	
(j)	Total Expenditures in 2020	\$862,933.95	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit s	3.00%	
Provide a	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces		expenditures aligned to the

Please see attached document.

Unspent Donated Funds..... \$0.00

As a rural hospital in an underserved community, our biggest challenge is to provide modern, life-saving services locally; otherwise, people in our community must travel 30 miles or more to reach hospitals in larger cities – travel time that is inconvenient at best, life-threatening at worst. As we continue to provide the highest level of quality and service to our patients and our local community, we are grateful for the Rural Hospital Tax Credit program. Through this program, donors from across the state of Georgia have been able to assist Sacred Heart in continuing our mission.

As indicated in the hospitals 5-year Plan, Mary's Sacred Heart Hospital is committed to using donated funds to better meet our community's health care needs locally. In 2020, we used the contributions in the following ways:

Personnel Expenses:

Staff needs – Due to increasing demand and additional security concerns we have expanded the security personnel and coverage for Sacred Heart Hospital.

• Equipment:

Surgical equipment – Additional surgical equipment was purchased to accommodate the expanding orthopedic services.

• Contracts:

Anesthesia Services – In 2019, we were able to expand MD Anesthesia Services to enhance our surgical services and recruit additional general surgeons to the area. Contributions from the tax credit program allowed us to continue this level of expertise and elevate the level of care provided to surgical patients in 2020 as well.

Telehealth – Currently Sacred Heart has the REACH telemedicine program through Augusta University to provide neurological expertise quickly available for patients presenting at Sacred Heart Hospital. The cost for this service and availability has increased. Donations from the rural tax credit opportunity have allowed us to continue to maintain this service for our patients and become a designated remote stroke center.

Hospitalists, emergency medicine physicians and other specialty providers – St. Mary's has committed to providing 24/7 board-certified/board-eligible physician coverage in both areas of our hospital. This is the level of service we believe our patients deserve. In 2020, we continued and expanded coverage through our partnership with Sound Physicians to provide Hospital Medicine and Emergency Medicine services for the patients at Sacred Heart Hospital. Sacred Heart has contracted with other specialists to be able to expand specialty services offered locally to patients. The cost to subsidize these types of programs is expensive and donated funds were used to offset the financial impact.

Hospital:	Stephens County Hospital	Date:	1/29/2021
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$817,492.00	
(b)	Total Unspent Donations from Prior Years	\$1,126,644.79	
(c)	Total Funds Available in 2020	\$1,944,136.79	
	pital Tax Credit Expenditures	£0.00	
(a)	Personnel Expenses	\$0.00	
(b)	Regular Operating Expenses	\$0.00	
(c)	Payments to Reduce Long-Term Debt	\$871,860.33	
(d)	Motor Vehicle Purchases	\$0.00	
(e)	Equipment Purchases	\$10,294.06	
(f)	Capital Expenditures	\$0.00	
(g)	Contracts (Other than Row (h))	\$0.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$24,524.76	
(i)	Other	\$0.00	
(j)	Total Expenditures in 2020	\$906,679.15	
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit s	0.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The expenditures during 2020 were used to reduce long term debt by making sinking fund deposits for the purpose of retiring the long term bonds. These funds were used to make the semi-annual interest and principle payments. The expenditures were also used to pay off a balloon note of which funds were used to add an additional Unit to the Personal Care Homes. The debt was retired, further reducing the long term debt of the Hospital. The expenditures during 2020 were also used to purchase two (2) shower chairs for our Personal Care Homes.

Unspent Donated Funds.....

\$1,037,457.64

Replacement Feed Water System (Hospital Boiler)	\$175,000.00
Replace Aging Roof - Hospital	\$500,000.00
Replace IV Pumps - Hospital	\$300,000.00
Long Term Debt Reduction	\$62,457.64
TOTAL	\$1,037,457.64

Hospital:	Taylor Regional Hospital	Date:	1-Feb-21
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$756,817.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020		
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	12-24	
(f)	Capital Expenditures	51.6	
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$22,704.51	
(i)	Other	10	
(j)	Total Expenditures in 2020		
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Donations from 2020 were used to pay vendors in accounts payable.

Unspent Donated Funds..... \$242,985.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We transferred \$242,985 into a reserve account to use at a later date.

Hospital:	TIFT REGIONAL MEDICAL CENTER	Date:	
	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$1,766,050.00	
(b)	Total Unspent Donations from Prior Years	\$0.00	
(c)	Total Funds Available in 2020	\$1,766,050.00	
Rural Hos	- bital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses		
(c)	Payments to Reduce Long-Term Debt		
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases		
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))		
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$52,981.50	
(i)	Other		
(j)	Total Expenditures in 2020		
to a Third I Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage ital Tax Credit	3.00%	
		penditures and how the	expenditures aligned to the

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Unspent Donated Funds..... \$0.00

Hospital:	Union General Hospital	Date:	2/1/2021				
Rural Hospital Tax Credit Donations							
(a)	Total Donations in 2020	\$823,987.00					
(b)	Total Unspent Donations from Prior Years						
(c)	Total Funds Available in 2020	\$823,987.00					
<u>Rural Hos</u>	pital Tax Credit Expenditures						
(a)	Personnel Expenses	\$50,000.00					
(b)	Regular Operating Expenses						
(c)	Payments to Reduce Long-Term Debt						
(d)	Motor Vehicle Purchases						
(e)	– Equipment Purchases						
(f)	– Capital Expenditures	\$341,520.39					
(g)	Contracts (Other than Row (h))	\$57,747.00					
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$24,719.61					
(i)	Other	\$350,000.00					
(j)	Total Expenditures in 2020	\$823,987.00					
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%					

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Professional staffing continues to be a challenge for our facility due to the lack of labor in the rural areas of North Georgia. We utilized \$50,000 of the funds for the recruitment of staff in our clinical departments. We allocated \$341,520.39 of the funds for capital expenditures for our specialty physicians' property plant and equipment needs. Changes to plan structure, reimbursment models are some of our largest challenges. We utilized \$57,747 of the funds for pricing transparency, vitual waiting room, payment estimator, and automated event-driven work lists for follow-up. We used \$350,000 of the funds to cover the cost associated with treating patients who qualify for indigent and charity care.

Unspent Donated Funds..... \$0.00

	University McDuffle County Regional		
Hospital :	Medical Center, Inc.	Date:	1/15/202
	d/b/a University Hospital McDuffie		and the second
Rural Hos	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$382,582.00	
(b)	Total Unspent Donations from Prior Years	\$15,277.50	
(c)	Total Funds Available in 2020	\$397,859.50	
Rural Hos	pital Tax Credit Expenditures		
(a)	Personnel Expenses	\$0.00	
(b)	Regular Operating Expenses	\$0.00	
(c)	Payments to Reduce Long-Term Debt	\$284,770.66	
(d)	Motor Vehicle Purchases	\$0.00	
(e)	Equipment Purchases	\$0.00	
(f)	Capital Expenditures	\$0.00	
(g)	Contracts (Other than Row (h))	\$0.00	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$11,477.46	
(i)	Other	\$0.00	
(i)	Total Expenditures in 2020	\$296,248.12	
CGA 31-8 o a Third sural Hosp	B-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage Dital Tax Credit	3.00%	
Provide a I	narrative description of the hospital's 2020 ex 5-Year Plan. (Attach additional pages as neces	· · ·	ditures aligned to the

Program were used to reduce the long-term debt associated with the construction of the new hospital which opened in January, 2015. The use of the contributions to reduce long-term debt was documented in University Hospital McDuffie's 5-Year Plan document.

Unspent Donated Funds...... \$101,611.38

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

The \$101,611.38 in unspent funds donated in 2020 were not transferred to the Hospital's bank account until after 01/01/2021. The amount will be applied to other contributions received in calendar year 2021 to pay down University Hospital McDuffie's long term debt.

Hospital:	Upson Regional Medical Center	Date:	1/21/2021				
Rural Hospital Tax Credit Donations							
(a)	Total Donations in 2020	\$515,332.00					
(b)	Total Unspent Donations from Prior						
(0)	Years						
(c)	Total Funds Available in	\$515,332.00					
()	2020						
Rural Hos	<u>pital Tax Credit Expenditures</u>						
(a)	Personnel Expenses						
(b)	Regular Operating Expenses						
(c)	Payments to Reduce Long-Term Debt	\$499,872.04					
(d)	Motor Vehicle Purchases						
(e)	Equipment Purchases						
(f)	 Capital Expenditures						
(g)	Contracts (Other than Row (h))						
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$15,459.96					
(i)	Other						
(j)	 Total Expenditures in 2020						
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%					
Provide a	narrative description of the hospital's 2020 ex	penditures and how the e	xpenditures aligned to the				

hospital's 5-Year Plan. (Attach additional pages as necessary)

URMC used the funds donated in 2020 to pay down outstanding long-term debt.

Unspent Donated Funds..... \$0.00

Hospital:	Washington County Regional Medical Cent	Date:	3/1/2021
	pital Tax Credit Donations		
(a)	Total Donations in 2020	\$342,717.00	
(b)	Total Unspent Donations from Prior Years	\$946,457.53	
(c)	Total Funds Available in 2020	\$1,289,174.53	
-	pital Tax Credit Expenditures		
(a)	Personnel Expenses		
(b)	Regular Operating Expenses	\$620,037.46	
(c)	Payments to Reduce Long-Term Debt	\$136,583.00	
(d)	Motor Vehicle Purchases		
(e)	Equipment Purchases	\$14,900.00	
(f)	Capital Expenditures		
(g)	Contracts (Other than Row (h))	\$135,320.17	
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$10,281.51	
(i)	 Other		
(j)	Total Expenditures in 2020	\$917,122.14	
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

The Rural Tax Credit Monies were spent to help reduce the Long Term Debt. We purchased 2 Lucas Compression devices that were installed for our EMS trucks. We did decide to Outsource our Rehab department and the Rural Tax Credit money help to enable that contract. We have seen a much needed improvement with this contract. A new 3D Mammography unit was purchased as a much needed technology upgrade in the radiology department. Washington County does have a substantial amount of uncompensated Care; therefore Rural Tax Credit donations help to offset that amount in helping us to maintain day to day operations.

Unspent Donated Funds..... \$372,052.39

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We will continue to try and recruit qualified staff for our facility and continue to pay down our Long Term Debt.

Hospital:	Wayne Memorial Hospital	Date:	2/05/2001			
Rural Hospital Tax Credit Donations						
<u>(a)</u>	Total Donations in 2020	\$396,517.00				
(b)	Total Unspent Donations from Prior Years					
(c)	Total Funds Available in 2020	\$396,517.00				
<u>Rural Hos</u>	pital Tax Credit Expenditures					
(a)	Personnel Expenses					
(b)	Regular Operating Expenses	15 <u>- 15 - 12</u>	iii			
(c)	Payments to Reduce Long-Term Debt					
(d)	Motor Vehicle Purchases					
(e)	Equipment Purchases	\$417,681.57				
(f)	Capital Expenditures					
(g)	Contracts (Other than Row (h))					
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$11,895.51				
(i)	Other					
(j)	Total Expenditures in 2020	\$429,577.08	0			
to a Third Rural Hosp	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%				

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

Rural Tax Credit funds received were used to buy a new sterilization system for the operating rooms at a cost of \$130,000 and a new Nurse Call System for the floors at a cost of \$287,681.57. Both if these purchases improved patient safety and would have been difficult to purchase without those funds.

Hospital:	Wellstar Sylvan Grove	Date:	1/27/2021			
Rural Hospital Tax Credit Donations						
(a)	Total Donations in 2020	\$2,871,216.05				
(b)	Total Unspent Donations from Prior					
(0)	Years					
(c)	Total Funds Available in 2020	\$2,871,216.05				
Rural Hos	pital Tax Credit Expenditures					
(a)	Personnel Expenses					
(b)	Regular Operating Expenses					
(c)	Payments to Reduce Long-Term Debt					
(d)	Motor Vehicle Purchases					
(e)	Equipment Purchases					
(f)	Capital Expenditures					
(g)	Contracts (Other than Row (h))					
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$86,136.48				
(i)	Other					
(j)	Total Expenditures in 2020					
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%				
	narrative description of the hospital's 2020 5-Year Plan. (Attach additional pages as nec	•	the expenditures aligned to the			
Expenditures were used to improve and develop the advanced delivery of care						
Unspe	nt Donated Funds	\$0.00				
	ere unspent donated funds at the end of 20 cach additional pages as necessary)	20, describe how the fu	inds will be utilized in future			

Used for the development and expansion of outpatient services such as: Imaging, Infusion Therapy, primary care services.

SYLVAN GROVE HOSPITAL CY20 DONATIONS - FY21 CAPITAL PROJECT PLAN

Projects are listed in order of priority:

DCH Deadline: 2/1/21

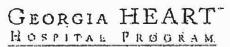
Project	Cost Projection	Comments
Pharmacy Relocation	\$612,225	Project to be funded from CY19/CY20
Future growth projects:	\$688,000	OP Rehab (stand-alone)
		Future OP footprint - Mammography, Infursion Therapy, Primary Care services
TOTAL	\$2,785,080	

2020 Net Donations (less administrative fees): \$2,785,080

Unearmarked Donation Balance

\$0





Wellstar Sylvan Grove Hospital As of December 31, 2020

Heiping Enhance Access to Raral Treatment

HEART Activity Report		<u>Totals</u>
Beginning Balance - 01/01/2020		0.00
Contributions		2,871,216.05
Administrative Fee	ž	86,136.48
Administrative Fee as a Percentage of Contributio	ins	3.00%

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Unaudited Report - For Internal Use Only

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Hospital:	Wills Memorial Hospital	Date:	1/22/2021
<u>Rural Hos</u> (a)	<u>pital Tax Credit Donations</u> Total Donations in 2020	\$2,440,620.00	
(b)	Total Unspent Donations from Prior Years	\$1,940.00	-
(c)	Total Funds Available in	\$2,442,560.00	-
<u>Rural Hos</u>	<u>pital Tax Credit Expenditures</u>		
(a)	Personnel Expenses	\$0.00	- 44
(b)	Regular Operating Expenses	\$25,859.00	-
(c)	Payments to Reduce Long-Term Debt	\$0.00	_
(d)	Motor Vehicle Purchases	\$0.00	_
(e)	Equipment Purchases	\$20,280.00	_
(f)	Capital Expenditures	\$17,223.00	
(g)	Contracts (Other than Row (h))	\$181,829.00	-
(h)	Payments Made to a Third Party to Solicit, Administer, or Manage Rural Hospital Tax Credit Donations	\$73,219.00	
(i)		(\$214.00)	-
(j)	Total Expenditures in 2020	\$318,196.00	-
to a Third Rural Hos	8-9.1(c)(1)(ii): Percent of Donations Made Party to Solicit, Administer, or Manage pital Tax Credit	3.00%	-

Provide a narrative description of the hospital's 2020 expenditures and how the expenditures aligned to the hospital's 5-Year Plan. (Attach additional pages as necessary)

As 2020 began we were literally hanging on by a thread with days of cash on hand of 9, so the tax credit money was used to help keep us going until we could start our swing bed expansion to chronic vent patients. The money was also used to help get the vent program going. Then the pandemic hit in March. For the rest of the year, the tax credit money was used to pay for things that the pandemic relief money wouldn't pay for like when our blood typing machine went down in the lab and we needed to replace it. Please see the attached spreadsheet detailing our expenditures.

Unspent Donated Funds..... \$2,124,364.00

If there were unspent donated funds at the end of 2020, describe how the funds will be utilized in future years. (Attach additional pages as necessary)

We have a large amount of unspent contributions rolling over into 2021 due to a the majority of contributions for 2020 coming in Dec. We are currently planning to look into several projects 1. Moving our Lab into our old ICU space that was closed 6 years ago. This will give a much needed upgrade to the Lab and put them in closer proximity to the med/surg floor than where they currently reside. 2. We will also look into plans to add back our 6 beds from the closed ICU to the med/surg floor.

		WILLS MEMORIAL HOSPITAL 2020 TAX CREDIT ACCOUNT EXPENDITUR As of December 31, 2020	RES			
Department	Vendor	Description	Amount	Transfer	СК #	Date
ER Med/Surg	Southland Dr. Dodson	ER Vendor Call Pay (Invoice Total 2650 - 362(do not have)) Transfer #1	41,712.00 2,288.00	44,000.00	47352 47311	2/28/2020 2/28/2020
ER Sr. Wellness	Southland Ultra Group	ER Vendor Vendor Transfer #2	38,952.00 8,500.00	47,452.00	47510 47511	3/31/2020 3/31/2020
Med/Surg	Dr. Johnston	Call Pay Transfer #3	10,000.00	10,000.00	47530	4/9/2020
Respiratory OR Respiratory	Hill-Rom Surgical Direct Medline	Vent Program - Vest Cystoscope Repairs Vent Program - Mankikin Transfer #4	9,423.50 774.99 505.31	10,703.80	47764 47765 47767	5/26/2020 5/26/2020 5/26/2020
Radiology	AU Health Mobile Echo	Past Due Vendor for Echos Transfer #5	14,591.10	14,591.10		
IT IT	Technical Financial Solutions NetPresenter	Risk Assessment Audit Fees Staff Communication Tool Transfer #6	9,230.13 3,995.00	13,225.13	47835 Wire Transfer	6/4/2020 6/26/2020
Med/Surg	Change Healthcare Interqual	Medicare medical necessity software annual fee Transfer #7	9,429.30	9,429.30	48194	8/14/2020
Med/Surg Med/Surg	Follett Digital Office Equipment	Ice maker for the floor - to replace broken one ER furniture paid for with grant \$. This is the balance Transfer #8	2,977.15 1,635.49	4,612.64	48336 48335	8/31/2020 8/31/2020
Med/Surg/ER	Wilkes Watchman	911 Panic Buttons; ER Grant pd for part of total \$3,963 Transfer #9	2,391.85	2,391.85	48495	9/23/2020
Med/Surg	Carstens	Medical File Folder Supplies Transfer #10	1,268.41	1,268.41	48579	10/20/2020
Lab	Ortho Clinical Diagnostics	Old blood typing machine broke; needed a new one Transfer #11	7,184.07	7,184.07	48777	11/23/2020
Lab Radiology	College American Path Konica Minolta	Annual testing fees for lab Annual maintenance fees for radiology equipment Transfer #12	7,763.87 15,210.00	22,973.87	48800 48802	11/30/2020 11/30/2020
IT BO Admin Radiology Med/Surg	Zix Corp Continuum Health Maner Builders Supply West Phsics Consulting MCG Health	Annual fees for email encryption Price Transparancy consulting Replace windows: Admin, Library, Med Rec, Lobby Annual fees for calibrations Annual fees for Millimen - medical necessity software Transfer #13	11,385.00 5,000.00 18,746.00 3,150.00 6,467.62	44,748.62	48827 48808 48812 48814 48815	12/7/2020 12/2/2020 12/2/2020 12/2/2020 12/2/2020
Facility	Slaton Sales	Building to house storage to move Lab to ICU Transfer #14	12,610.00	12,610.00	48886	12/15/2020
		Total Expensed as of December 31, 2020		245,190.79		
		Carried over to 2021		585,944.45		
A		Received in Jan 2021 for 2020		1,538,420.00		
\$ 17,222.6 20,279.7 181,828.9	2 Equipment	Carried over from 2019		(1,940.00)		
25,859.5 \$ 245,190.7	1 Operating	Bank Account Interest	-	(213.68)		
<u>ka ana ana ana ana ana ana ana ana ana a</u>		-		2,367,401.56		
		GA Heart Administrative Fee		73,218.61		

\$ 2,440,620.17

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