

Rural Hospital Stabilization Program Update



Presentation to: Rural Hospital Stabilization Committee

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Date: 1 November 2018

Rural Hospital Stabilization Committee

 Governor Nathan Deal created the Rural Hospital Stabilization Committee in March 2014 to identify the needs of the rural hospital community and provide potential solutions. The committee will work to increase the flow of communication between hospitals and the state, and improve Georgia's citizens' access to health care.





TIMELINE - PILOT

Rural Hospital Stabilization Committee established April 2014

Rural Free Standing Emergency Department Regulations approved May

2014

Rural Hospital Stabilization Committee **Final Report** "Hub & Spoke" Model **Published February**

2015

Governor signed budget \$3,000,000 hospitals selected

May 2015 Department of Community Health executed grants July 2015

Initial Meeting Performance Measures Selected August

2015

Project work plans and budgets approved October

April 2016 2015

Grant

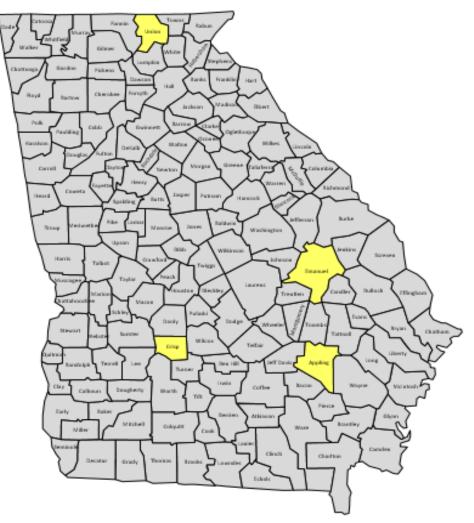
Extension

approved

Grant **Terminated December** 2016



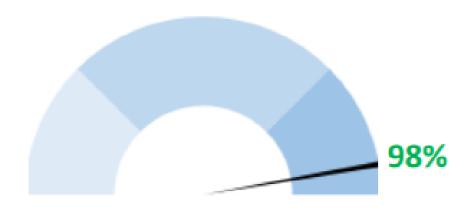
Phase 1 – Pilot Hospitals



Appling Healthcare System
Crisp Regional Medical Center
Emanuel Medical Center
Union General Hospital



PHASE 1 – PILOT HOSPITALS



Total Funding \$3,000,000.00

Total Spending \$2,946,901.25





Phase 2 TIMELINE

Governor signed budget \$3,000,000 hospitals selected

May 2016

Department of Community Health executed grants

September
2016

Project work plans and budgets approved November /December 2016

Anticipated Grant Termination

June
2018

The \$3M investment will span a 2-year project providing each of these rural communities an opportunity to explore options for cost savings, new revenue and service expansion.



Phase 2 Hospitals



Habersham Medical Center Miller County Hospital Upson Regional Medical Center



PHASE 2 - HOSPITALS

100% OF BUDGET





Phase 3 TIMELINE

Governor signed budget \$3,000,000 hospitals selected

May 2017

Department of Community Health executed grants

October 2017

Project work plans and budgets approved

November - January 2018

Anticipated Grant Termination

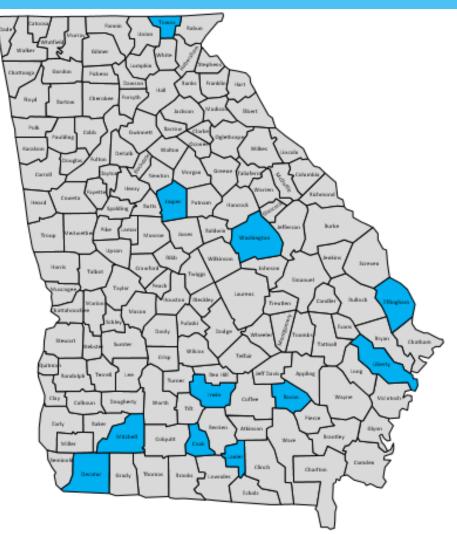
June

2018

The \$3M investment will span a 1-year project providing each of these rural communities an opportunity to explore options for cost savings, new revenue and service expansion.



Phase 3 Hospitals



Bacon County Hospital
Chatuge Regional Hospital
Cook Medical Center
Effingham Hospital
Irwin County Hospital
Jasper Memorial Hospital
Liberty Regional Medical Center
Memorial Hospital and Manor
Mitchell County Hospital
SGMC- Lanier Campus
Washington Regional Medical Center



"the right care, at the right time, in the right setting"





Hospitals and Healthcare Systems face many challenges

- Shifting demographics of patients and the workforce
- Drive toward cost efficiency; access to capital for investments needed
- Transition to value-based reimbursement focused on outcomes
- Greater focus on population health management approaches
- Increasing demand for cost and quality data transparency
- Continuous advances in technology and increasing adoption speed
- Increasing focus on physician leadership, alignment and engagement
- Challenging variations in care
- Need for clinical integration and care coordination
- Growing demand for patient and family engagement



National Quality Strategy Alignment

- Better Care: Improve the overall quality of care by making healthcare more patient-centered, reliable, accessible, and safe.
- Healthy People, Healthy Communities: Improve the health of the U.S. population by supporting proven interventions to address behavioral, social, and environmental determinants of health in addition to delivering higher-quality care.
- Affordable Care: Reduce the cost of quality healthcare for individuals, families, employers, and government.



RHSC Pilot Goals and Implementation Strategy

Increase Market Share

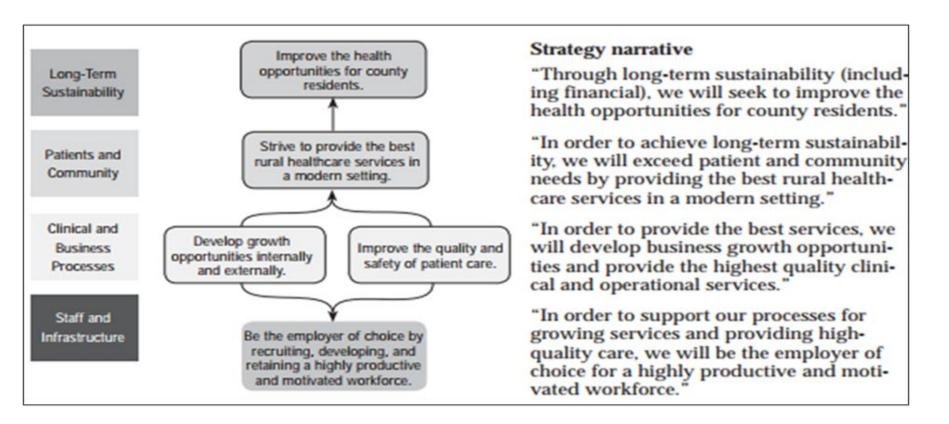
Reduce Potentially Avoidable Readmissions

Reduce Non-Emergent and "Super Users" in the Emergency Room

Increase Access to Primary Care



Rural Healthcare



Metrics Help Rural Hospitals Achieve World-Class Performance, Scott W. Goodspeed; Journal for Healthcare Quality Volume 28, Issue 5 September-October 2006 Pages 28–55





Project Snapshots Primary Care Access

Prime Care - Habersham Medical Center – Tyler Williams; Project Manager

Walk – In Clinic – Liberty Regional Medical Center- Van Loskoski; Project Manager





Project Snapshots Behavioral Health

Residential Recovery Program – Miller County Hospital; Shawn Whittaker; Project Manager

Progressive Outpatient Program- Chatuge Regional Hospital; Elizabeth McKeon; Project Manager





Project Snapshots School Based Projects

Telehealth – Effingham Health System – Joe Tallent; Project Manager

Crisis Intervention Services- Jasper Memorial Hospital

Nichole Howell; Project Manager





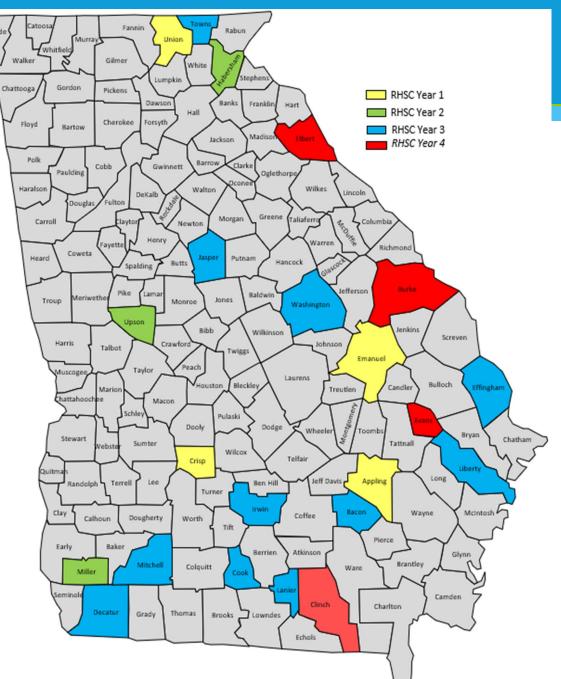
Project Snapshots Care Coordination Projects

Mobile Integrated Health – Upson Regional Medical Center – Hoppy Hopkins, Director of Organizational Development & Government Relations



Phase 4 Hospitals

- Burke Medical Center
- Clinch Memorial Hospital
- Elbert Memorial Hospital
- Evans Memorial Hospital







Mission

The mission of the Department of Community Health is to provide access to affordable, quality health care to Georgians through effective planning, purchasing, and oversight.

We are dedicated to A Healthy Georgia.