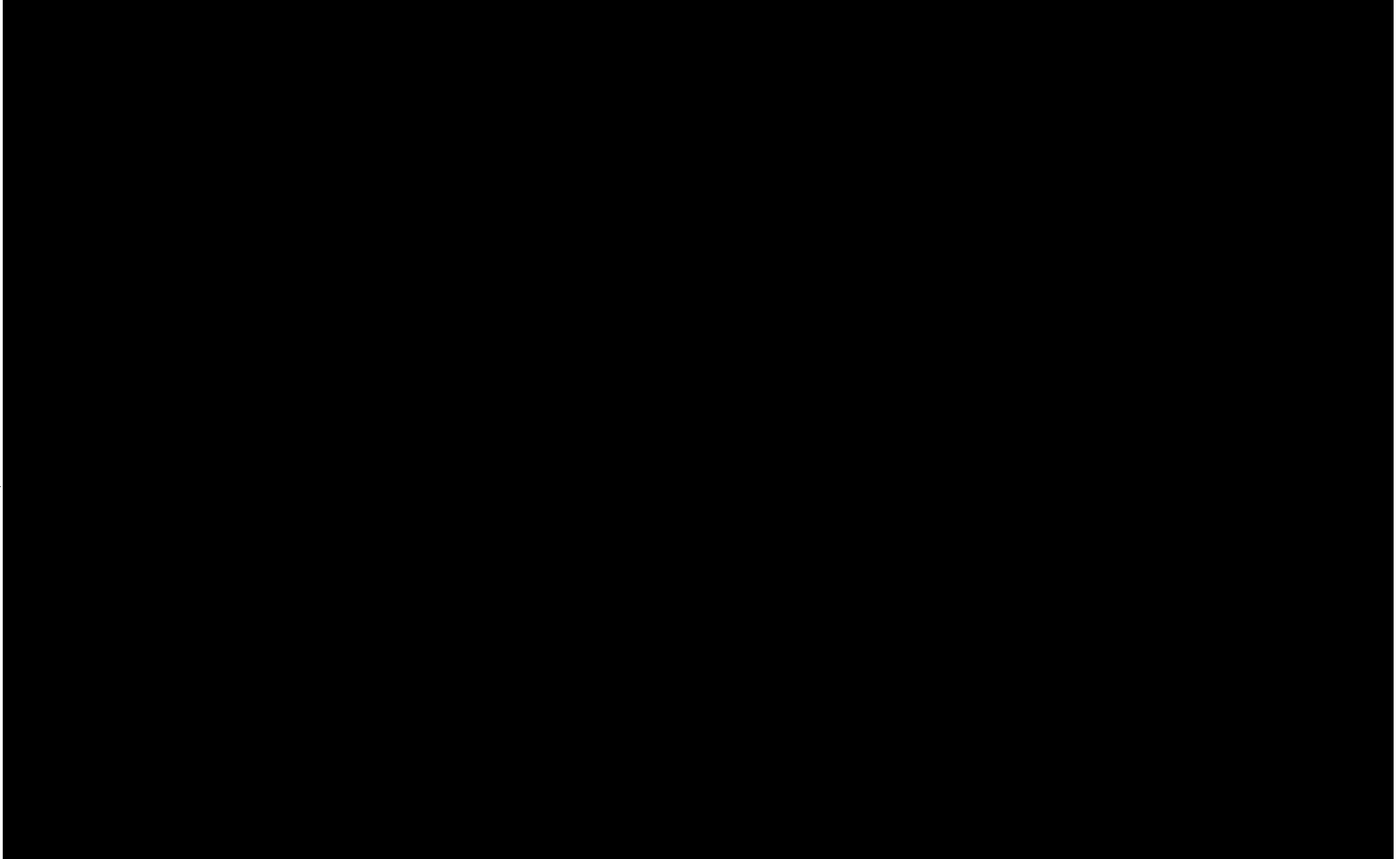


In The Room

Also On The Team





Taken **8** 1115 waivers from the strategy / design phase through to operations

1

former HHS Assistant Secretary



Ranked **1st** in health care consulting by Kennedy Consultancy Information



Supporting **4** states looking at options to bring flexibility to their healthcare market

1115 waiver experience spans **13** states

An executive of **2** state exchanges who had regular conversations with CCEO Director on 1332s

Involved in over **20** 1115 waivers

4 former State Medicaid Directors



5 state-based exchanges implemented

Supported **8** community engagement waivers (of 9 approved)